

SUSTAINABLE FINANCE FRAMEWORK

May 2021



a2a
LIFE COMPANY

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Index

01	A2A OVERVIEW	5
1.1	A2A in brief	6
1.2	A2A Plan to 2030	9
02	APPROACH TO SUSTAINABILITY	13
2.1	Climate change governance: Roles, responsibilities and risk assessment	18
2.2	Circular economy	18
2.3	Energy transition	20
2.4	Digital & innovation and people & territory	20
03	SETTING UP A SUSTAINABLE FINANCE FRAMEWORK	21
04	GREEN & SUSTAINABILITY-LINKED FINANCING COMPONENTS	23
4.1	The Green Financing Component	25
4.2	Sustainability-Linked Component	32
05	EXTERNAL REVIEW – SECOND PARTY OPINION	39
	APPENDIX I – FURTHER DETAILS FOR STEP UP	41
	APPENDIX II – SCIENCE BASED TARGET INITIATIVE LETTER	43

01

A2A OVERVIEW

1.1 A2A in brief

Dealing with energy, water and environment, and courtesy of a circular use of natural resources, A2A takes care of those conditions that are necessary for life and its quality: A2A is a “**Life Company**”.

A2A is among the largest electricity generators in Italy, with approximately 9 GW of installed capacity and a production mix geared toward renewable sources. Hydro production represents around a quarter of installed capacity, while waste-to-energy (WtE) plants account for approximately 2.5 Mt, allowing A2A to be ranked as the first Italian player by electricity and heat productions through WtE plants. Furthermore, A2A has been continuously strengthening its presence in the photovoltaic sector since 2017, reaching an existing generation capacity of approximately 100 MW as of 31 December 2020.

In Italy, A2A has a leading position in (i) environmental services, where it operates along the entire waste management cycle (i.e. recovery of materials and energy from waste), and in (ii) the district heating sector (i.e. sale of heat, cogeneration, district heating networks and heat management services).

The perimeter of the “Life Company” fosters both A2A’s distinguishing values and the very definition of “multi-utility” to take forward its most profound elements: (i) closeness to people and knowledge of its surroundings, (ii) a commitment toward essential services, (iii) long-term sustainability, (iv) transparency and (v) innovation. A2A believes in the adoption of new lifestyles, new sustainable forms of production and consumption, promoting a shared vision of the world. Circular economy and energy transition are the pillars of A2A Strategic Plan for a new approach to business to which all the areas of the Group – Energy, Waste and Networks – will contribute.

A2A plays a key role in the energy transition process and implements the principles of circular economy in all its activities. A2A is a well-diversified group, engaged in generation, sale and distribution of electricity and gas, waste collection and recovery, district heating, e-mobility, integrated water services and public lighting. A2A operates throughout Italy, with a historic geographical presence concentrated in Northern Italy.

Plants and services of the A2A Group

PLANTS		
Energy	Thermoelectric	
	Hydroelectric	
	Photovoltaic	
	Wind	
Waste	Waste-to-energy plant	
	Waste treatment plant	
	Material recovery plant	
	Landfill	

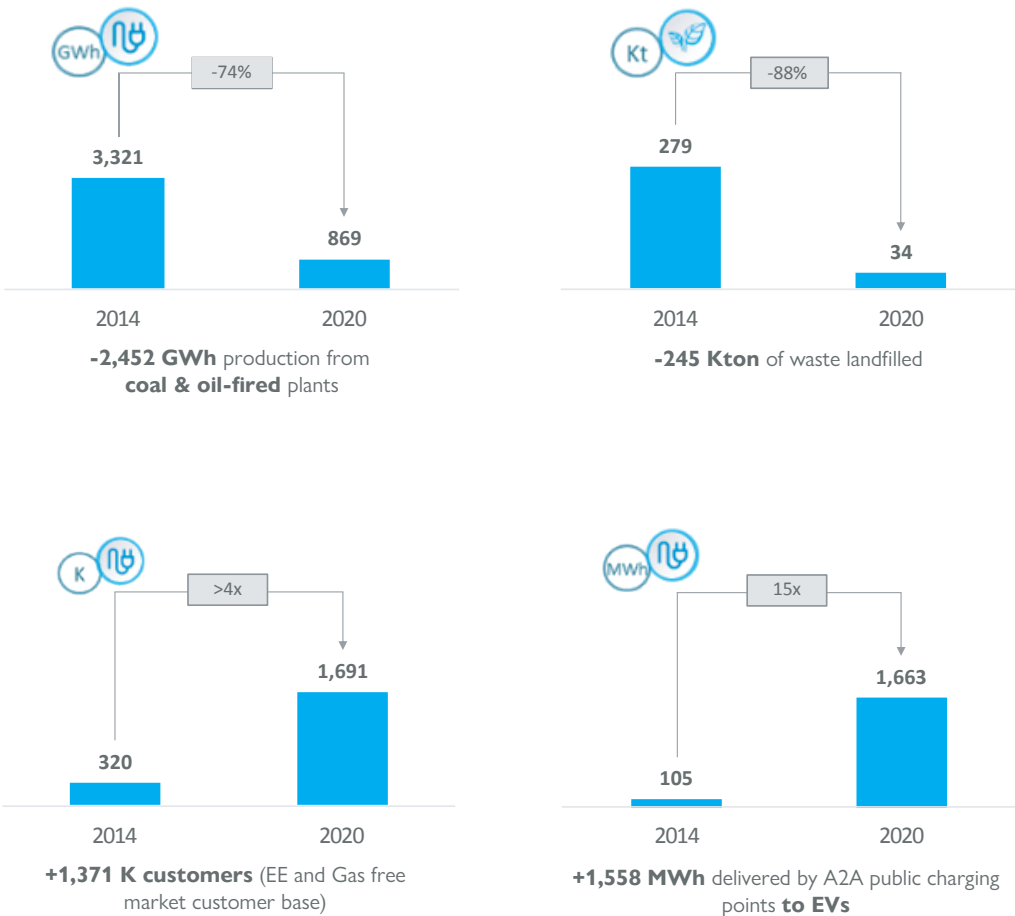
SERVICES		
Waste	Waste collection	
Distribution and transport	Electricity distribution	
	Gas distribution	
	Gas transport	
District heating	District heating	
Water	Integrated water service	
Lighting	Public lighting	
Electric mobility	Recharge stations e-Moving	



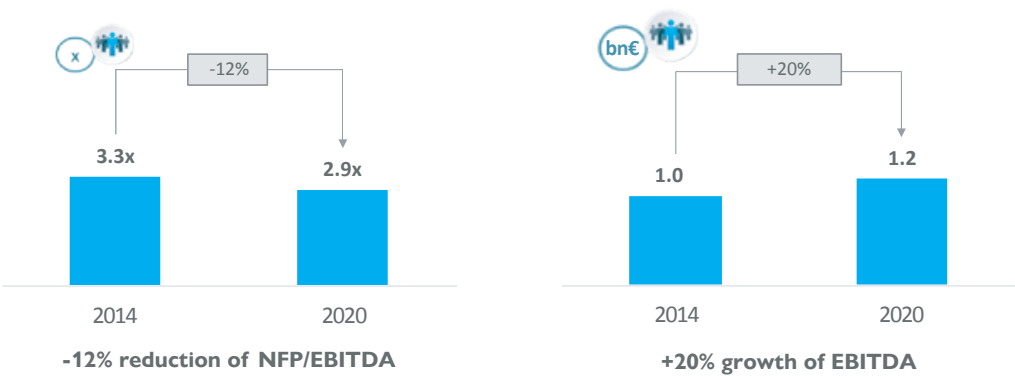
1. Accelerating since 2014

In the recent years, A2A has shown a solid and fast growth in its core businesses strengthened by a sound financial performance.

Business indicators



Financial indicators



1.2 A2A Plan to 2030

A long-term strategy shaped by sustainability, with €16 bn of investments deployed for the development of the circular economy and the energy transition: two fundamental fields in safeguarding the future. Substantial long-term investments in strategic infrastructures for Italy, and a rebalancing of A2A's portfolio, are two crucial elements for sustainable transition acceleration. The Strategic Plan foresees

significant growth in terms of EBITDA, going from about €1.20 bn in 2020 to over €2.5 bn in 2030, with a 2020-2030 CAGR close to 8%. The development of margins is well balanced, not only between the various Business Units but also in terms of timescale. Growth is expected starting from the first years with EBITDA expected to increase, between 2020 and 2022, by approximately 7.5% (CAGR).



Circular Economy,
€6 bn in investments 2021-2030

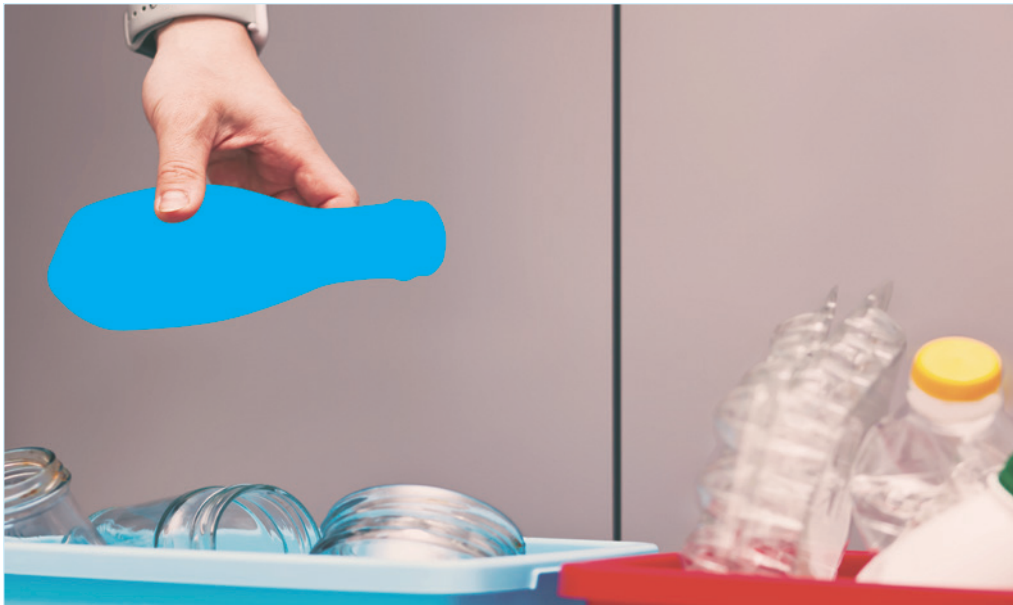
Energy Transition,
€10 bn in investments 2021-2030



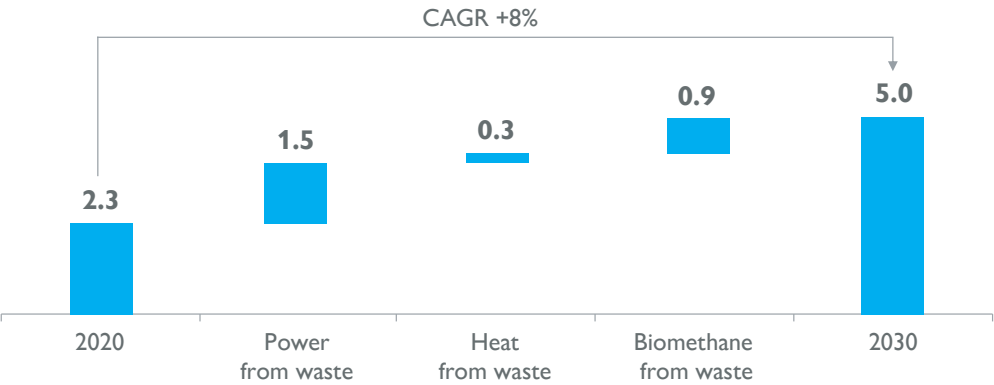
1. Circular Economy, €6 bn in investments 2021-2030

A2A plays a crucial role in the Circular Economy, focusing on water cycle, district heating and waste management activities. Throughout an investment plan of €6 bn, the Group will pursue strategic actions aimed at increasing the recovery of materials and energy from waste, and reducing wastages (e.g. water losses, waste heat). The balance between recycling and energy recovery is an essential prerequisite for reducing the use of landfills until such use is completely phased out. A2A will become a strong **European player** in waste management. Such evolution is supported by (i) external growth transactions, (ii) strong presence in growing market segments (such as organic waste), (iii) strengthening of the industrial waste segment and (iv) enhancement of know-how on specific and significant issues (such as sludge treatment and water purification).

Under its Strategic Plan, by 2030 A2A is expected to: more than double material recovery to 2.2 million tons from sorted collection treated, ramp-up energy recovery to 5.4 million tons, increase the percentage of sorted collection to 76%, strengthen the recycling cycle of plastics and paper. In compliance with European law, on the selection and treatment of urban wastewater¹, A2A plans to increase the investments in water cycle with the aim to reduce pipeline water losses by 20% by 2030 (m³ / km / day) and develop new purification capacities (1.9 million inhabitants served by 2030). On district heating, the focus will be on (i) network development and (ii) the recovery of heat sources from production activities otherwise dispersed into the atmosphere.



Energy recovery | TWh_e



¹ In its regular package of infringement decisions, the European Commission pursues legal action against Member States for failing to comply with their obligations under EU law. One of these decisions was against Italy, due to the failure to comply with the requirements of the Urban Waste-water Treatment Directive on collection, treatment and monitoring in normal and sensitive areas. For further information, see INFR(2017)2181.

2. Energy Transition, €10 bn in investments 2021-2030

The challenging targets - from both a national and a European perspective - linked to **decarbonisation and the reduction of GHG emissions**, as well as technological and market evolution, require an acceleration of the energy transition from fossil fuels to renewable resources. A2A has substantially increased its long-term capex plan to speed up the energy transition process allocating a total amount of €10 bn of investment in support of decarbonisation and electrification throughout the 10 years Business Plan.

The Energy Transition pillar envisages:

- The phase out of coal by 2022, anticipating the national target scheduled for 2025;
- The development of new RES (renewable energy sources) which will contribute to 58% of the Group's energy production by 2030, well above the target of 55%² of renewables in the Italian electricity mix by 2030;
- Various interventions aimed at improving the flexibility, the resilience and the adequacy of the electric system.

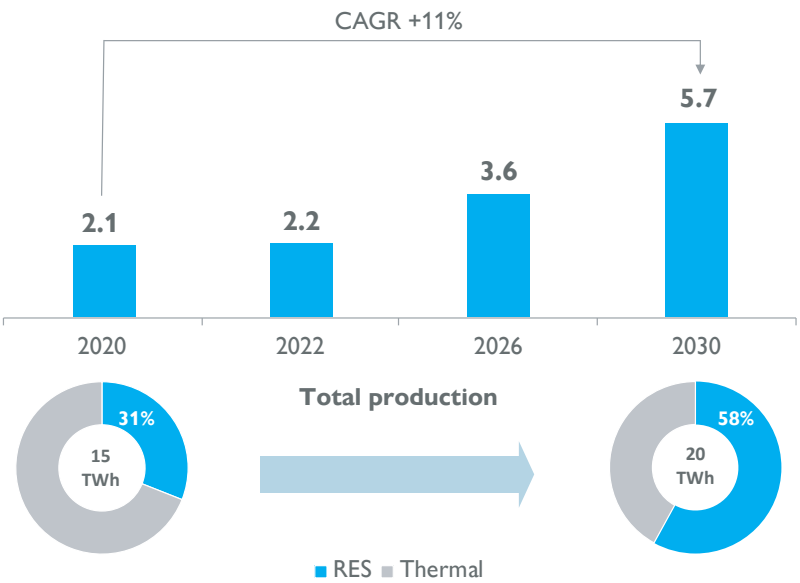
Investments in the Electricity Generation will be deployed mainly towards two technologies, solar and wind. During the front end of the Strategic Plan, M&A will contribute to create a development platform fueling an international and diversified growth. The organic growth of our portfolio will nevertheless remain the key driver of our renewable energy generation capacity throughout the duration of our Strategic Plan.



As for investments planned under the 2021-2030 period A2A aims to:

- Foster generation capacity from renewable sources, solar and wind, up to 5.7 GW;
- Develop a new hydrogen-blending-ready combined cycle plant and a "gas peaker";
- Invest in innovative technologies such as batteries for solar system, thermal storage for district heating and green hydrogen (synchronous compensators and electrolyzers for 0.3 GW);
- Develop new electrical substations, of which 13 primary, 1,000 secondary, and 2,000 km of new lines;
- Install and operate over 6,000 charging points for electric vehicles;
- Serve 6 million electricity and gas customers nationwide.

RES installed capacity | GW



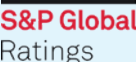
² "INTEGRATED NATIONAL ENERGY AND CLIMATE PLAN" December 2019 - https://www.mise.gov.it/images/stories/documenti/it_final_necp_main_en.pdf

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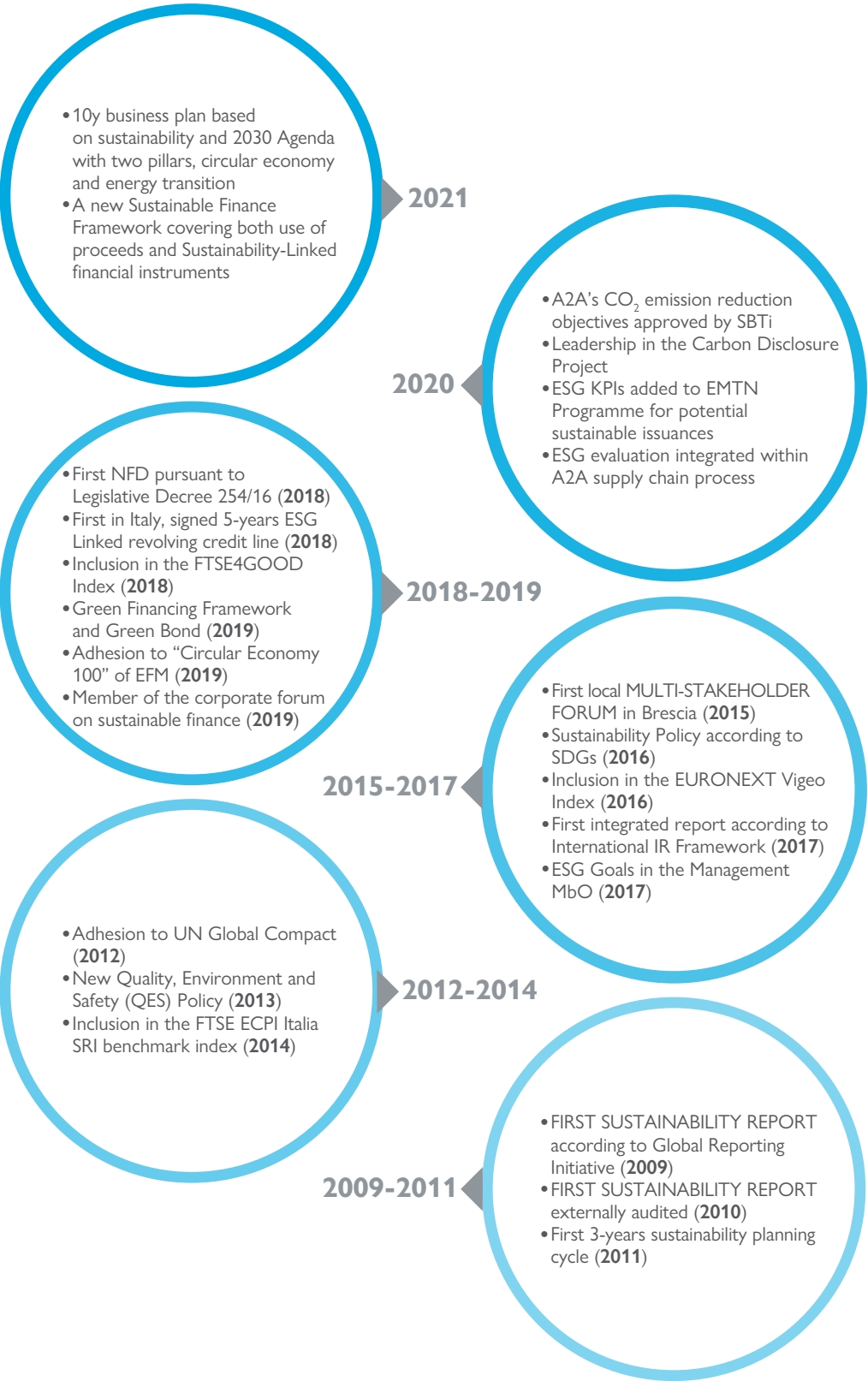
APPROACH TO SUSTAINABILITY

Approach to sustainability

Since its inception, A2A has made sustainability one of its founding values and a business paradigm. For A2A, being sustainable means generating and distributing value in a lasting and autonomous way, being careful to reconcile the needs of those with whom it interacts every day, such as: customers, suppliers, associations and institutions. In light of these elements, A2A's approach to sustainability is both holistic and circular, based on four steps: Strategy, Implementation, Monitoring and Reporting, Stakeholder engagement.

ESG Rating Agency	Score
 FTSE4Good	Average Score: 3.9/5
 CDP	Climate Change: A-/A
 SUSTAINALYTICS	21.0/40+
 V.E	Advanced
 ISS ESG	B- Status: Prime
 MSCI	A/AAA
 standard ethics	EE/EE Outlook: Positive
 S&P Global Ratings	Average Score: 69/100

Our sustainability approach timetable



A2A was among the first Italian companies³, in April 2016, to redesign its own sustainability strategy in light of the priorities of the UN Agenda, defining a Sustainability Plan and a Sustainability Policy. The Sustainability Policy of A2A aims at helping the communities in which it operates to be more sustainable, through a responsible management of their

activities and a solid culture of sustainability. The Policy was the result of a joint and integrated process, involving the top management as a whole. It started from comparing the 17 UN SDGs with the core business and objectives of A2A: eleven SDGs were selected, contributing in setting the priorities and commitments to 2030.

The Sustainability Plan, contains the A2A's sustainability objectives quantified over a time horizon consistent with its Strategic Plan. Any actions included in the Sustainability Plan consists of various indicators aimed at monitoring the progress made in achieving the challenging goals set by 2030.

To facilitate the implementation of the initiatives of the Sustainability Plan, a structured model of sustainability objectives was developed within the management incentive system, which provided for the inclusion of at least one sustainability objective in management's MbO.

01
A2A OVERVIEW

02
APPROACH TO
SUSTAINABILITY

Approach
to sustainability

Climate change
governance: Roles,
responsibilities and
risk assessment

Circular economy

Energy transition

Digital & innovation
and people
& territory

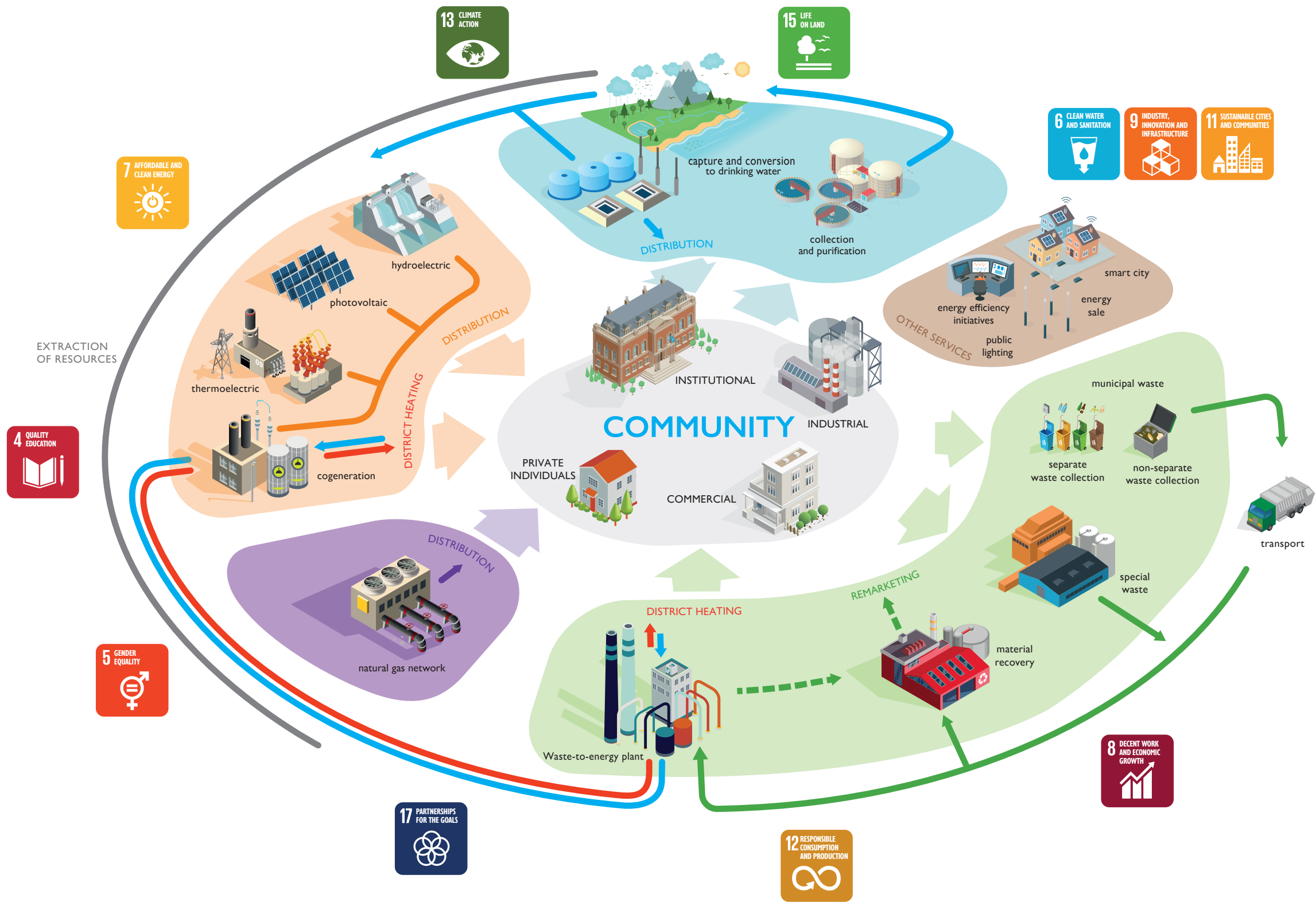
03
SETTING UP
A SUSTAINABLE
FINANCE
FRAMEWORK

04
GREEN &
SUSTAINABILITY-
LINKED
FINANCING
COMPONENTS

05
EXTERNAL
REVIEW
SECOND PARTY
OPINION

APPENDIX I
FURTHER DETAILS
FOR STEP UP

APPENDIX II
SCIENCE
BASED TARGET
INITIATIVE LETTER



3 https://www.globalcompactnetwork.org/files/pubblicazioni_stampa/pubblicazioni_network_italia/Report-Italian-Businesses-Practices-Towards-Sustainable-Development.pdf

2.1 Climate change governance:
Roles, responsibilities and risk assessment

Since 2015, A2A has put in place, as part of the Board of Directors, a dedicated Sustainability and Territory Committee, tasked with playing an evaluative, advisory and propositional role in assisting the Board of Directors, Chairman and Chief Executive Officer of the Group in defining guidelines and initiatives relating to the promotion of a sustainability strategy and tools that integrate sustainability into the business process. The interaction between this committee, the Sustainable Finance Committee, the Investment Committee and the heads of the Business Units ensures that all investments are fully aligned with the Group's commitment to promote a low-carbon business model. In 2020, following the inputs of the Sustainability and Territory Committee and the Control and Risk Committee, the Group Risk Management Organizational Structure has deepened the methods of analysis of the potential impacts of

climate change on the Group broader strategy. A2A Group has a system in place for identifying, assessing and managing risks and opportunities connected with climate change, in accordance with the guidelines developed by the Task Force on Climate-Related Financial Disclosures. This system has been integrated into the Group's Enterprise Risk Management methodology and process. It is estimated that physical climate risks will affect the Group's overall EBITDA as forecast in the Business Plan by between -1% and +0.2%. Regarding the transition risks and opportunities, the impact on the Group's overall EBITDA forecast in the Business Plan is estimated to vary between -0.5% and +0.4%. 2021-2030 Sustainability Plan is focused on the same two pillars of the Strategic Plan: Circular Economy and Energy Transition, supported by two dimensions, Digital & Innovation and People & Territory.

2.2 Circular economy

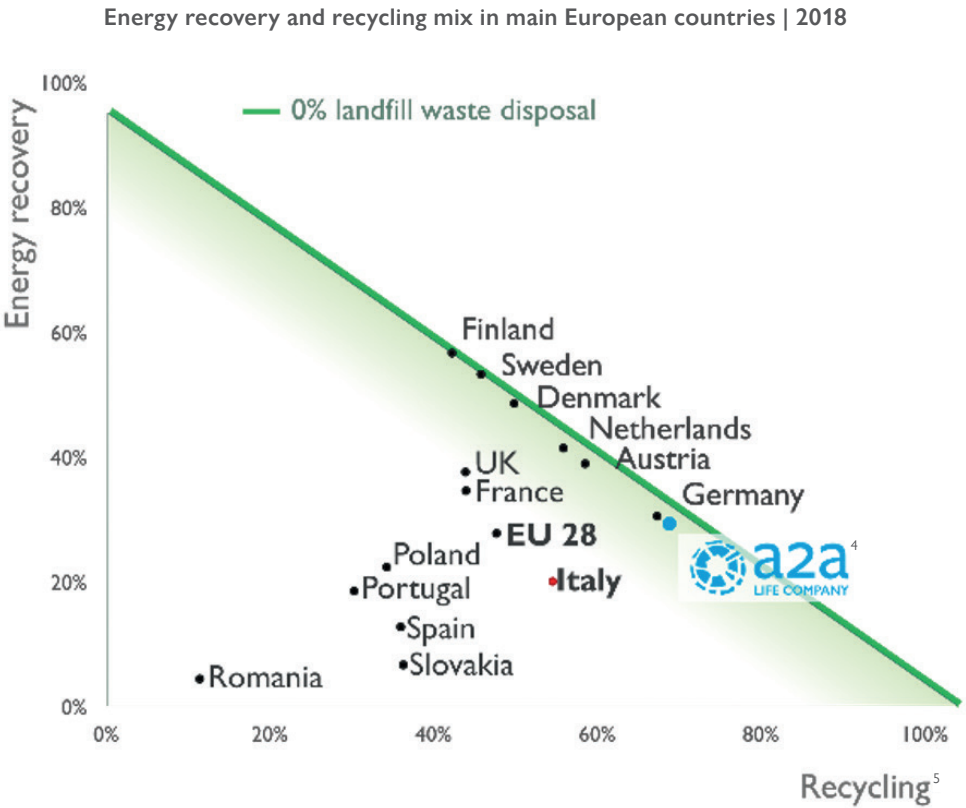
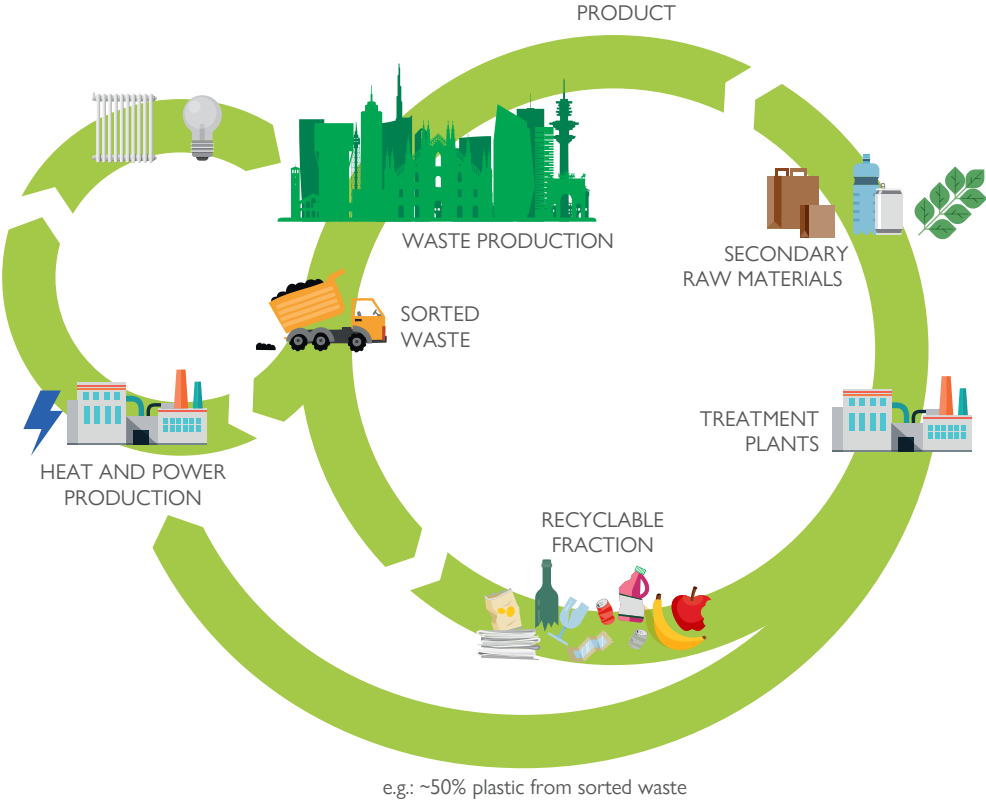
The transition to a more circular economy is an essential contribution to the EU's efforts to develop a sustainable, low carbon, resource efficient and competitive economy. For a circular economy it is essential to recycle materials from waste in order 'to close the loop'. Waste management plays a central role in the circular economy: it determines how the waste hierarchy is put into practice. The waste hierarchy establishes a priority order from prevention, reuse, recycling, energy recovery, while disposal shall be avoided. A2A has a key role in the recycling of material and it is committed to increasing material recovery as much as possible from a technical point of view. For the material which cannot be recovered in any way, Waste-to-Energy remains the most efficient solution to avoid waste disposal. A2A adopted a business model oriented to the maximum recovery of resources: from the recovery of material and energy from waste to the recirculation of water for self-consumption of thermoelectric power plants and the recovery of energy from sludge downstream of purification processes. For A2A, circular economy



means managing all resources, not just waste, in a sustainable manner paying attention as much to the reuse of resources as to the reduction in waste production up to the maximum exploitation and protection of each resource, starting from water. In the last 3 years, almost 100% of the waste collected in the performance of urban sanitation services was recovered as material or energy.

Municipal waste collected sent to landfill (%)		
2018	2019	2020
0.3%	0.1%	0.2%

This strategy puts A2A in line with the best European countries.



4 Destination of urban waste collected by the Group.
5 Includes composting.

01
A2A OVERVIEW

02
APPROACH TO
SUSTAINABILITY

Approach
to sustainability

Climate change
governance: Roles,
responsibilities and
risk assessment

Circular economy

Energy transition

Digital & innovation
and people
& territory

03
SETTING UP
A SUSTAINABLE
FINANCE
FRAMEWORK

04
GREEN &
SUSTAINABILITY-
LINKED
FINANCING
COMPONENTS

05
EXTERNAL
REVIEW
SECOND PARTY
OPINION

APPENDIX I
FURTHER DETAILS
FOR STEP UP

APPENDIX II
SCIENCE
BASED TARGET
INITIATIVE LETTER

2.3 Energy transition

Aware of the impact of GHG emissions, **A2A has always been committed to putting into practice the guidelines of international agreements on climate and the National Energy Strategy**: it focuses on and invests in renewable sources and innovation to reduce emissions and the use of fossil fuels. A2A develops its electricity, gas and district heating networks to be efficient and resilient, favoring the distributed generation, the recovery of waste heat from industrial processes, and the use of biomethane. In the last 3 years, A2A reduced its Scope 1 emissions, thanks to lower use of fossil fuels in energy production.

In 2019, A2A revised its GHG reduction target by 2030 as part of its Sustainability Policy. The new target was submitted to the Science-Based Targets initiative (SBTi)⁶ to verify its alignment with the indications of the Paris Agreement (COP21). On March 2, 2020, SBTi declared A2A's direct and indirect GHG emission reduction targets (Scope 1-2) to be aligned with the reductions required to limit the increase of global warming to 2°C. In addition, A2A's objective of reducing indirect emissions, linked to its value chain (Scope 3), is also in line with SBTi criteria and in line with international best practice. **The Group is the first Italian multi-utility with GHG emission targets certified by SBTi.**

Scope 1 Greenhouse gas emissions trend (Mt CO₂eq)

2018	2019	2020
7.5	7.0	5.8

2.4 Digital & innovation and people & territory

In order to support the development of cities as places to live and work well, respecting both the territory and the natural resources, A2A offers customers, institutions and communities "intelligent" services that optimize the use of resources thanks to new smart and digital technologies. Sensors, advanced analytics, artificial intelligence, home automation are some of the key words that will shape the future. Innovation, developed in partnership with Universities, Research Centres and Start-ups, becomes crucial to continuously develop new services that are useful and functional to improve the quality of life. In the same way, A2A is committed to the terri-

tories in which it operates, guaranteeing maximum transparency on its activities and performance, undertaking a strong stakeholder engagement, and implementing awareness through training activities in schools. All this is supported by the main commitment to providing its employees with high standards of health and safety, training, benefits and welfare programs. The Sustainability Plan is published, with the trend of each Key Performance Indicator (KPI), on the A2A Integrated Report, that represents the Group's Consolidated Non-Financial Disclosure (NFD), in accordance with Legislative Decree 254/16.



⁶ The Science-Based Targets initiative is an initiative that stems from the collaboration between the Carbon Disclosure Project (CDP), the United Global Compact (UNGC), the World Resources Institute (WRI) and the World Wide Fund for Nature (WWF).

03

SETTING UP A SUSTAINABLE FINANCE FRAMEWORK

Setting up a Sustainable Finance Framework

A2A's Sustainable Finance Framework (the "Framework") is a valuable tool for the integrated implementation of A2A's sustainability plan.

After the inaugural Green Bond of €400 mn issued in July 2019, this Framework represents the financing cornerstone of the 2021-2030 Strategic Plan reinforcing the A2A's commitment to achieve its sustainability targets aligned to the UN SDGs and the current draft of the EU Taxonomy, to the extent feasible⁷.

This Framework has been developed to show how A2A intends to continue supporting its sustainability strategy and vision via the utilization of various Green & Sustainability-Linked financing instruments. Under this Framework A2A will be able to issue use of proceeds or KPI-linked instruments, such as bonds, loans, project financings and/or any other financing instruments in various formats and currencies.

Through this integrated Sustainable Finance Framework, A2A can combine the use of proceeds and sustainability-linked formats or use each of these formats independently on a case by case basis, retaining full flexibility in terms of issuance based on the specific sustainability objectives and projects that the company intends to support.

The documentation for each individual financing instrument issued by A2A will designate the selected format.

The Framework gives investors:

- The transparency to better allocate their funds and measure their contribution to sustainability, with the green use of proceeds format;
- The strong engagement of A2A in ESG management and continuous improvement at corporate level with the sustainability-linked format.

A2A's ambition towards sustainability goes beyond the direct business and reach of the Group. A2A wishes also to inspire its suppliers and partners to improve their ESG efforts, thus integrating the ESG evaluation in its supply chain process.

In this regard, when selecting partnering financial institutions for their future visit to the broader financial market, A2A will start incorporating ESG parameters in the evaluation process.

The company retains the option to occasionally update this Framework. In that instance, the company commits to a level of transparency and reporting aligned to the current one in any future version of the Framework.



⁷ In the period of time when the Taxonomy is still not in force, the company will apply a selection criteria based on the most relevant and updated information, for instance EU Commission's Technical Expert Group reports or drafted regulation.

04 GREEN & SUSTAINABILITY-LINKED FINANCING COMPONENTS

Green & Sustainability-Linked financing components

For each green and/or Sustainability-Linked financing set-up, A2A asserts that it will select or combine the following ESG formats set out in this Framework: Use of proceeds format, aligned with the Green Bond Principles (GBPs), published by the International Capital Market Association (ICMA) – 2018 version and the Green Loan Principles (GLPs) published by the Loan Market Association (LMA) – 2021 version, and, to the extent feasible, with the draft European Green Bond Standard and the European Commission’s recommendations.

Sustainability-Linked format, aligned with the Sustainability-Linked Bond Principles (SLBPs) published by the International Capital Market Association (ICMA) - 2020 version and the Sustainability-Linked Loan Principles (SLLPs) of the Loan Market Association (LMA) - 2020 version. When selecting the preferred ESG format for a financing instrument (i.e. use of proceeds format only or Sustainability-Linked format only), A2A shall not be bound by the terms and commitments applying for the other format.

Sustainable Finance Committee

In 2019 A2A set up a dedicated cross-departmental Green Financing Committee (GFC) aimed at identifying and selecting Eligible Green Projects from a pool of investments. In 2021 the Committee, now called Sustainable Finance Committee (SFC), has further developed his role to include Sustainability-Linked Instruments. The SFC, chaired by Finance, includes members from the following departments:

- Finance
- Sustainability Projects and Reporting
- Strategy
- Planning & Control
- Subsidiaries/Business Units involved, relating to specific project(s) and KPI(s)

The Committee meeting takes place on a semi-annual basis and as and when the situation requires.

KEY RESPONSIBILITIES

Review, select, validate and monitor the pool of Eligible Green Projects, based on A2A’s sustainability strategy, enterprise risk valuation and the Sustainable Finance Framework

Monitoring ESG controversies associated to the projects and replacing

Select and propose eligible sustainable financing KPIs and review and monitor the related SPTs

Identify the proper impact metric that best describes the environmental benefits

Draft, verify and validate annual reporting for investors

Monitoring the on-going evolution related to the Sustainable Capital Markets in terms of disclosure/reporting to be in-line with market best practices

Review and update the Framework, including expansions to the list of Eligible Categories and KPIs, to reflect any changes about the Company’s sustainability strategies and initiatives

4.1 The Green Financing Component

Green Bonds are any type of bond instrument where the proceeds will be exclusively applied to finance or re-finance, in part or in full, new and/or existing eligible Green Projects and which are aligned with the following four core components:

- Use of proceeds
- Process for Project Evaluation and Selection
- Management of Proceeds
- Reporting

1. Use of proceeds

An amount equal to the net proceeds from the issuance of the Green Financing Instruments will be used to finance or refinance, in part or in full, new or existing, **Eligible Green Projects**.

EU Taxonomy alignment: a dedicated assessment of the allocated Eligible Green Projects alignment with the EU Taxonomy will be performed within the annual allocation report. Eligible Green Projects may include capital expenditures, operating expenditures related to improvement and maintenance of Eligible Green Projects, research and development, materials purchase costs, and acquisitions of renewable energy (solar and wind) assets. Where feasible, A2A will disclose in its annual reporting the year of operation of the acquired asset. A2A

intends to prioritize, where possible, newer over older assets. A2A will use its best effort to replace any assets that are no longer eligible, and/or if any material and critical controversies emerge, as soon as practical once an appropriate replacement has been identified giving evidence in the allocation report. Moreover, all potential projects, throughout their life-cycle, will be evaluated and monitored also considering ESG factors.

Exclusion criteria: A2A will exclude any project that does not meet the internationally acknowledged sustainable best practices such as, for example, Global Compact or International Labour Organization. Any project, asset, expenditure or investment (included unallocated proceeds) related to the following activities will be excluded:

- Fossil energy generation
- Nuclear energy generation
- Development of new gas distribution pipelines/networks.

Since 2019, A2A conducted analyses of the potential interference of the A2A Group’s activities with the system of protected areas, namely with sites belonging to the Natura 2000 Network, IBA (Important Bird and Biodiversity Area) areas. These analyses will be adopted in the Do Not Significant Harm (DNSH) assessment.



1. Use of proceeds

	Renewable energy 	Energy Efficiency 		Transmission and distribution networks 	Sustainable water and wastewater management 	Pollution prevention and control 	Clean transportation 
Eligible green projects aimed at:	Increasing production of renewable energy, through acquisitions, construction or maintenance project, including: • PV / Wind plants • New plants of biomethane production (through biogas recovery) • Bioenergy plants • Battery and thermal storage systems development	Reducing energy consumption or mitigate greenhouse gas emissions, including: • Waste-to-Energy efficiency revamping/ upgrade (energy production and district heating) (R1 ≥ 0.60) • Services to improve energy efficiency of public lighting from traditional lighting to LEDs technology • New product and services related to energy efficiency for end customers • Ensure maximum efficiency throughout BAT (best available technologies) for the Group assets (new and refurbished buildings)		Connecting renewable sources, enhancing distributed energy, improving smart grids (efficiency and reliability), decreasing electricity losses and gas leakages of the existing networks, including: • Investments in smart grid • Smart meters installation (energy and gas) • Reduction of gas leakages of the existing networks making "hydrogen ready" on A2A's infrastructure • Improved grid efficiency (New primary electric stations, electrolyzers and synchronous condensers, replacement of network joints on the electricity grid) • Infrastructure development and improvement projects of IT platforms and application	Construction, development, operation and maintenance of facilities, systems or equipment used for sustainable infrastructure for clean and/ or drinking water, wastewater treatment and sustainable urban drainage systems, including: • Wastewater treatment and purification plants, networks and appliances; • Reduction of water losses projects (automatic systems to find leakages, new pipelines, water smart meters): target to reduce water leakage of 20% by 2030 (2020 base year)	Construction, development, operation and maintenance of facilities, systems or equipment used to reduce GHG emissions and waste disposal and reducing the environmental impact of the cities, including: • Waste-to-Energy Projects with materials recovery and recycling prior to incineration, anaerobic digestion, and acceptable levels of thermal efficiency⁸ (energy production and district heating) (R1 ≥ 0.65) and a minimum energy efficiency of 25% • Waste collection services for municipalities • Plants to recover organic fraction⁹ • Material recovery and selection plants • Development & maintenance of district heating (pipelines, heat pumps/exchangers) • Recovery of heat sources from production activities	Construction, development, operation, acquisition and maintenance of infrastructure for sustainable mobility and cleaner vehicles with a lower environmental impact, for communities and for the Group's fleet, including: • Low environmental impact waste- collection vehicles (Electric and biomethane powered) • Low impact cars (Electric and biomethane powered) used for operations in the DSO activities; • Electric car charging hub • Biomethane filling station for vehicles (with emissions below 50g CO₂eq/km until 2025) • Development of hydrogen use for sustainable local transport purposes
Environmental benefits	Climate change mitigation	Climate change mitigation		Climate change mitigation & Natural Resource Conservation	Natural Resource Conservation	Climate change mitigation & Pollution prevention and control	Climate change mitigation
SDG Contribution	  	  			 	 	   

8 Assessed by reference to gross efficiency benchmarks published in the European Union Best Available Techniques (BAT) Reference Document for Waste Incineration, 2019

9 OFMSW (https://eippcb.jrc.ec.europa.eu/sites/default/files/2020-01/JRC118637_WI_Bref_2019_published_0.pdf)

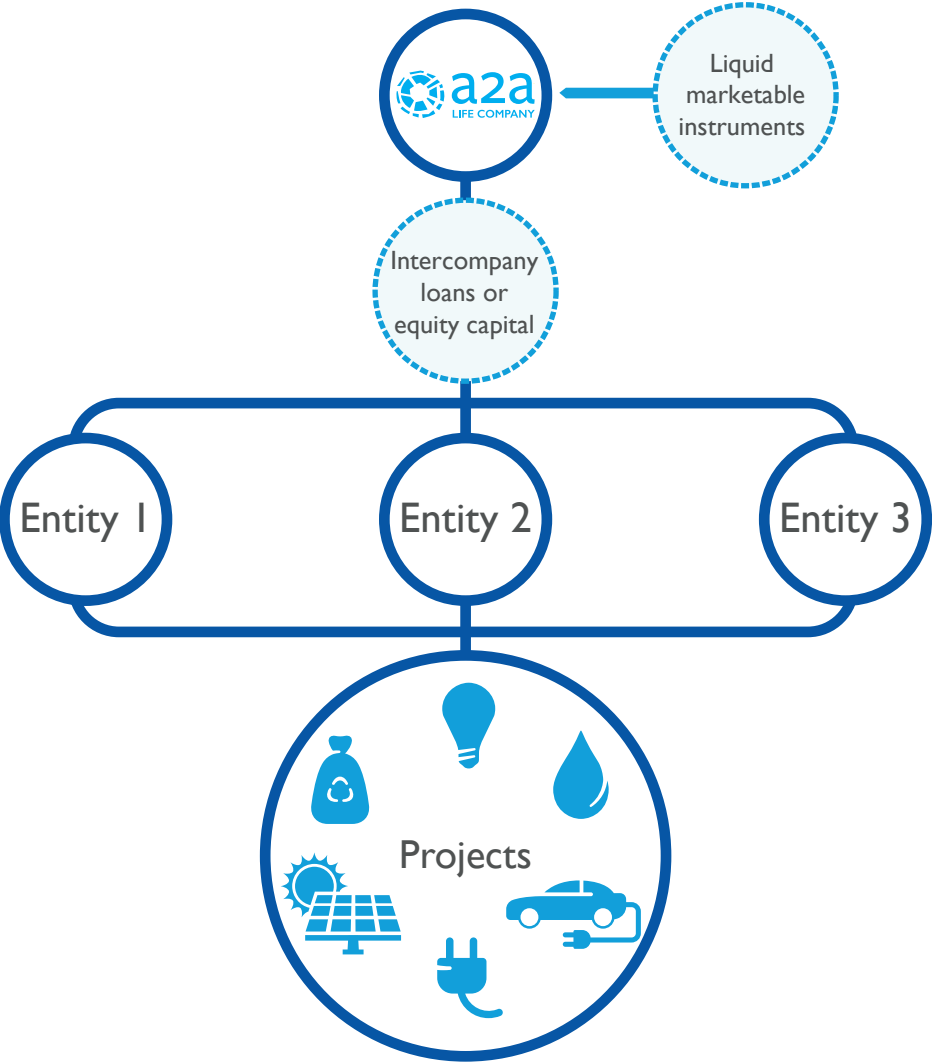
2. Process for project evaluation and selection

Project evaluation and selection is a key process in ensuring that the projects financed and/or refinanced through the Green Financing proceeds meet the Eligibility Criteria reported in this Sustainable Finance Framework. A revision of the Investment Valuation Function (VIG) procedure is going to be developed in order to include also the estimation and monitoring of sustainability KPIs in the scope of capex analysis. The selection process for Eligible Green Projects is performed and coordinated by the Sustainable Finance Committee previously described.

Key responsibilities: the Committee is responsible for the review, selection, validation and monitoring of the pool of Eligible Green Projects, based on Group sustainability strategy, enterprise risk valuation and this Sustainable Finance Framework. After the approval by the Committee, the list of selected potential eligible projects is recorded in the Green Financing Register.

3. Management of proceeds

The net proceeds from A2A's Green Financing Instruments will be earmarked for allocation to the Eligible Green Projects as selected by the SFC. The process will be in accordance with A2A's Sustainable Finance Framework. Net proceeds will refinance Eligible Green projects disbursed, delivered or acquired up to 24 months before the issuance of a Green Financing instrument. A2A's Treasury will allocate the financing instrument proceeds to the corporate entities in charge of the projects via intercompany loans or equity capital, with the purpose to finance the disbursements in connection with the Eligible Green Projects carried out by A2A's subsidiaries. Pending the allocation or reallocation, as the case may be, of the net proceeds, A2A will invest the balance of the net proceeds, at its own discretion, in cash and/or cash equivalents and/or other liquid marketable instruments which will not include GHG intensive activities as per the company's financial policy. The payment of principal and interests on any financing instrument issued by A2A under the Framework will be made from its general funds and will not be linked to the performance of any Eligible Green Project.



4. Reporting & Verification

Reporting
On an annual basis, at least until full allocation or in case of material changes, A2A will provide the following reporting on its Green Financing instrument(s):

Allocation reporting: detailing the financing instrument proceeds allocation by category of Eligible Green Projects; the proportion of net proceeds used for financing versus refinancing; the percentage of EU Taxonomy aligned Eligible project financed with each Green Bond; if feasible, the co-financing share; and, the balance of any unallocated proceeds. The Allocation report will be available on A2A's website.

Impact/Performance reporting: A2A will report, where feasible, on a number of impact metrics by category of Eligible Green Projects for projects funded with the net proceeds of the Green Financing instrument. Impacts, methodologies and assumptions of indicators are disclosed in the annual Non-Financial Disclosure Report that is available on A2A's website.

Verification
External verifiers appointed by A2A will verify on an annual basis and until the full allocation, the allocated proceeds to Eligible Green Projects and the remaining balance of unallocated proceeds, within the annual report review. External verifiers will also verify the compliance of the allocated proceeds with the Eligible Project categories. The external verifiers' report will be made available on A2A's website.



01
A2A OVERVIEW

02
APPROACH TO
SUSTAINABILITY

03
SETTING UP
A SUSTAINABLE
FINANCE
FRAMEWORK

04
GREEN &
SUSTAINABILITY-
LINKED
FINANCING
COMPONENTS

Sustainable
Finance
Committee

The Green
Financing
Component

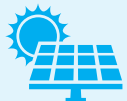
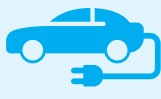
Sustainability-
Linked
Component

05
EXTERNAL
REVIEW
SECOND PARTY
OPINION

APPENDIX I
FURTHER DETAILS
FOR STEP UP

APPENDIX II
SCIENCE
BASED TARGET
INITIATIVE LETTER

Examples of relevant metrics could include

Type of project		UN SDGs support	Metrics
	Pollution prevention and control	 	- Waste treatment capacity (municipal + special waste) aimed at recovering material and energy (kt/year) - CO₂ avoided thanks to WtE energy production (tons) - Increase of recycling capacity (tons) - Increase of collection capacity (tons) - Percentage of thermal energy produced from renewable sources and process recovery with respect to total thermal energy collected into the district heating network - CO₂ avoided thanks to district-heating (tons) - NO_x avoided thanks to district-heating (tons)
	Sustainable water and wastewater management	 	- Reduction in linear water losses (m³/km/days) - Improvement in BOD (tons) - Improvement in COD (tons) - Water saving (m³)
	Renewable energy	  	- RES installed capacity (MW) - Energy production from RES (MWh/year) - CO₂ emission avoided (tCO₂eq)
	Energy efficiency	  	- Number of new LED light points installed on public lighting - Energy saving thanks to LED light points installation (MWh/year) - CO₂ avoided thanks to interventions to promote energy efficiency in end uses (tons) - Improvement in energy efficiency (kWh)
	Clean transportation	   	- Number of new low environmental impact Group's vehicles (by category) - Number of electric vehicle charging stations installed - Km travelled at zero emissions thanks to the electricity supplied by the charging points with 100% renewable energy supplied - CO₂ emissions per Km - NO_x emissions avoided per Km (tons)
	Transmission and distribution networks		- Number of Smart Grid projects - CO₂ avoided thanks to the reduction of methane leakages from existent distribution networks (tCO₂eq) - Total energy savings (MWh)

4.2 Sustainability-Linked Component

Sustainability-Linked Bonds are any type of bond instrument for which the financial and/or structural characteristics can vary depending on whether the issuer achieves predefined SPTs. In that sense, issuers are thereby committing explicitly (through the bond documentation) to future improvements in sustainability outcome(s) that are relevant, core and material to their overall business within a predefined timeline. SLBs are forward-looking performance-based instruments. The proceeds are intended to be used

for general purposes; hence, the use of proceeds is not a determinant in their categorization. In accordance with SLBPs and SLLPs the basis of A2A's Sustainable Financing Component are the following five core elements:

- Selection of Key Performance Indicators (KPIs)
- Calibration of Sustainability Performance Targets (SPTs)
- Financial characteristics
- Reporting
- Verification



A2A's intention is to issue Sustainability-Linked Bonds with coupon structures linked to certain sustainability performance targets and eligible as collateral for Eurosystem credit operations and for outright purchases in Eurosystem monetary policy operations under the relevant eligibility criteria¹⁰ available at the time of each issuance.

10 <https://www.ecb.europa.eu/paym/coll/standards/marketable/html/ecb.slb-qa.en.html>

1. Selection of Key Performance Indicators

A2A has selected the following three KPIs, which are core, relevant and material to its business and measure the sustainability improvements of the Group as a whole. These KPIs contribute to the United Nations SDGs

7 (Affordable and Clean Energy), 11 (Sustainable Cities and Communities), 12 (Responsible Consumption and Production) and 13 (Climate Action) related to climate change or environmental degradation.

**KPI #1: Scope 1 CO₂ Emission Intensity**
Scope 1 greenhouse gas (GHG) emissions (expressed in grams of CO₂ per kWh).

**7 AFFORDABLE AND CLEAN ENERGY**

**11 SUSTAINABLE CITIES AND COMMUNITIES**

**13 CLIMATE ACTION**

**KPI #2: Renewable Energy Capacity Installation**
Amount of renewable energy installed capacity (expressed in MW) as of a given date.

**7 AFFORDABLE AND CLEAN ENERGY**

**13 CLIMATE ACTION**

**KPI #3: Waste Treated In Group's Material Recovery Plants**
Total amount of waste treated (municipal + special), including preparation prior to recovery, aimed at recovering material at the Group's plants (expressed in Mt).

**11 SUSTAINABLE CITIES AND COMMUNITIES**

**12 RESPONSIBLE CONSUMPTION AND PRODUCTION**

**13 CLIMATE ACTION**



01
A2A OVERVIEW

02
APPROACH TO
SUSTAINABILITY

03
SETTING UP
A SUSTAINABLE
FINANCE
FRAMEWORK

04
GREEN &
SUSTAINABILITY-
LINKED
FINANCING
COMPONENTS

Sustainable
Finance
Committee

The Green
Financing
Component

Sustainability-
Linked
Component

05
EXTERNAL
REVIEW
SECOND PARTY
OPINION

APPENDIX I
FURTHER DETAILS
FOR STEP UP

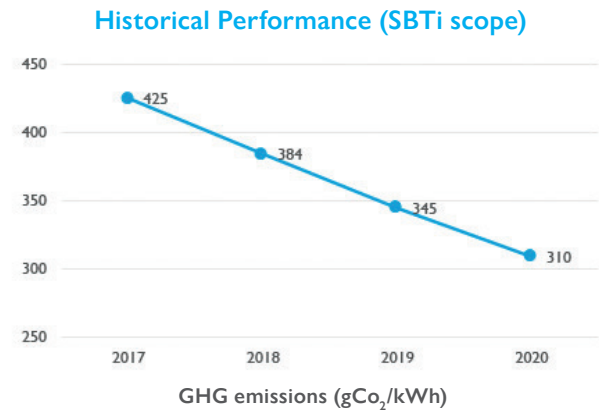
APPENDIX II
SCIENCE
BASED TARGET
INITIATIVE LETTER

KPI #1: Scope 1 CO₂ Emission Intensity

Scope 1 greenhouse gas (GHG) emissions (expressed in grams of CO₂ per kWh), contributing to SDG 7, 11 and 13

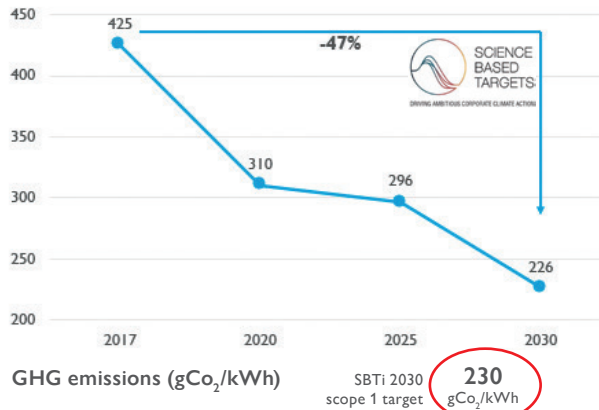
Rationale: The centrality of the issue of climate change is broadly recognized and shared throughout society and by governments. A2A has increased its focus on reducing the impact on climate change by strengthening its commitments to greenhouse gas emissions reduction across its businesses. The company's decarbonisation path is based primarily on the development of new renewable capacity of at least 3.8 GW by 2030, the optimization of gas-fired combined cycle plants and the decommissioning and conversion of conventional coal and oil-fired power plants. In particular, the company has set Scope 1 CO₂ Emission Intensity targets (expressed in grams of CO₂ per kWh) aligned with the trajectory of the 2°C

scenario modelled on the Intergovernmental Panel on Climate Change (IPCC) Fifth Assessment Report which gives the highest likelihood of staying within a global target temperature rise of or less than 2°C in the year 2100. The emission reduction target is also aligned with the current Italian Integrated National Plan for Energy and Climate. The A2A Scope 1 as well as the Scope 2 targets are certified by the Science Based Target Initiative to be consistent with reductions required to keep warming to 2°C. A2A historical performance shows a recent improvement, with the company further revising its CO₂ reduction target to 2030 as part of its Sustainability Policy in 2019.



Goal achievement plan: A2A has planned an ambitious path to greenhouse gas emission reduction. First of all, A2A is planning an upgrade of its existing CCGTs plants with investments aimed at increasing output, efficiency, and availability, while reducing fuel consumption. At the same time, A2A will phase-out its existing coal (by 2022) and oil plants, while converting them into innovative and circular economy projects (e.g. hydrogen, batteries).

Moreover, A2A will develop at least a new high-efficiency hydrogen-ready H-class CCGT. These investments represent the main contributors to the first drop of the curve from 2020F to 2025. Soon after, following the continuous efforts in developing and consolidating its green capacity, A2A production mix is going to be composed of 58% RES. The energy mix of A2A portfolio tilted in favour of RES is reflected in the second and largest drop of the curve from 2025 to 2030.



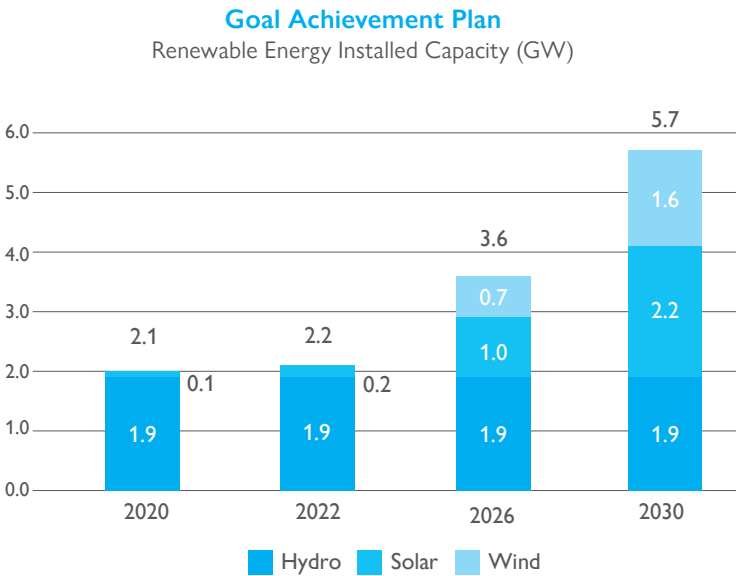
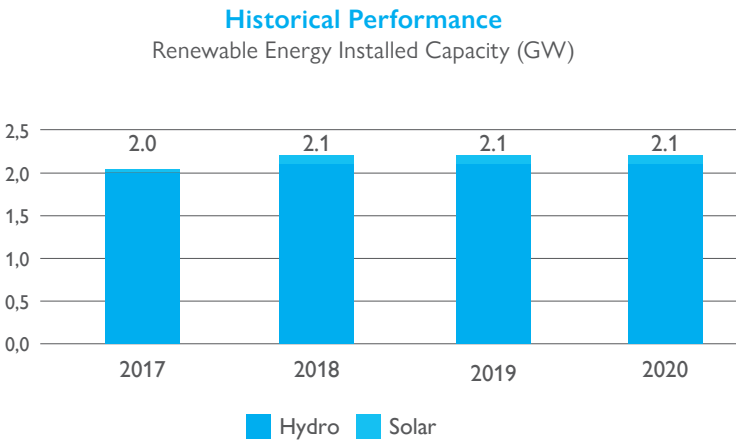
Notes:
(1) includes energy recovery from waste, except for BU Networks and Ergosud; (2) -30% between 2020 and 2030; (3) decarbonization target well in line with the Paris Agreement goal to limiting global temperature rise below 2°C.

KPI #2: Renewable Energy Capacity Installation

Amount of renewable energy installed capacity (expressed in MW) as of a given date, contributing to SDG 7 and 13

Rationale: Energy Transition is one of the two pillars of A2A's sustainability strategy. Renewable Energy Capacity Installation supports A2A's targets to phase out from coal, decarbonize its energy mix and reduce CO₂ emissions in line with the Paris Agreement. The Renewable Energy Installed Capacity by 2030 accounts for 58% of A2A's Renewable Energy mix,

which is above the Italian target set at 55%¹¹. A2A has planned to reach the 2030 target through organic growth (52% of the target installed capacity) and M&A (12%). A2A foresees to generate about 60% of the total energy production from renewable sources (hydro, solar and wind) in 2030 (about 30% as of 2020).



¹¹ "INTEGRATED NATIONAL ENERGY AND CLIMATE PLAN" December 2019 - https://www.mise.gov.it/images/stories/documenti/it_final_necp_main_en.pdf

01 A2A OVERVIEW

02 APPROACH TO SUSTAINABILITY

03 SETTING UP A SUSTAINABLE FINANCE FRAMEWORK

04 GREEN & SUSTAINABILITY-LINKED FINANCING COMPONENTS

Sustainable Finance Committee

The Green Financing Component

Sustainability-Linked Component

05 EXTERNAL REVIEW SECOND PARTY OPINION

APPENDIX I FURTHER DETAILS FOR STEP UP

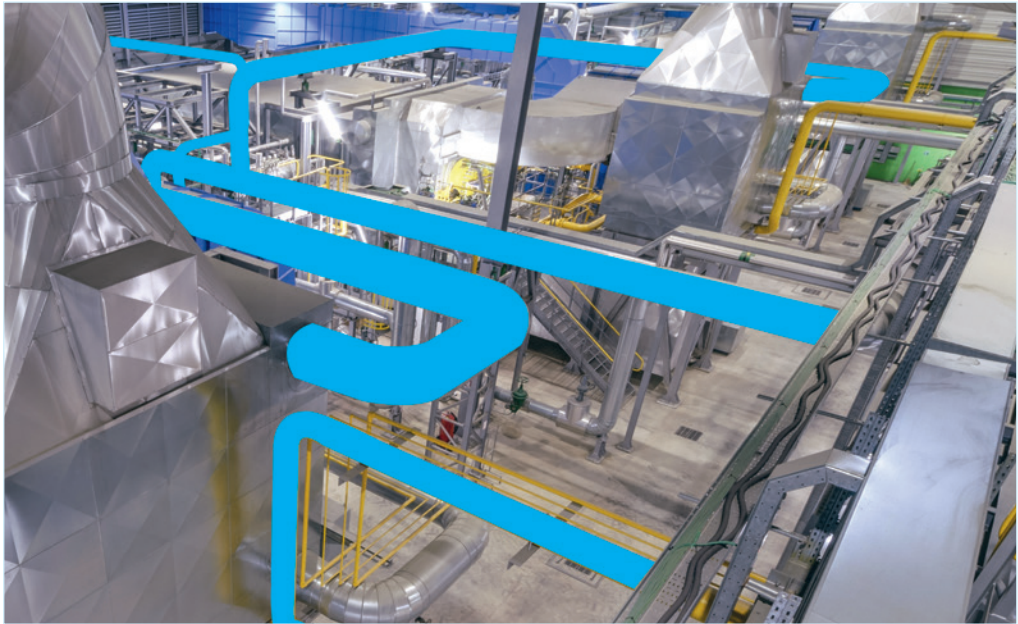
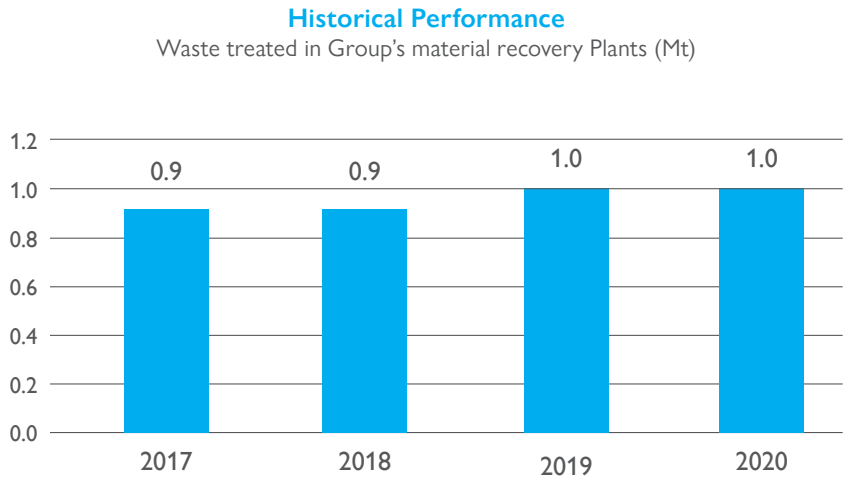
APPENDIX II SCIENCE BASED TARGET INITIATIVE LETTER

KPI #3: Waste Treated In Group’s Material Recovery Plants

Total amount of waste treated (municipal + special), including preparation prior to recovery, aimed at recovering material at the Group’s plants (expressed in Mt), contributing to SDG 11, 12 and 13

Rationale: Circular Economy is one of the two pillars of A2A’s sustainability strategy. Material recovery from waste is one of the main drivers of A2A’s sustainability path. Reuse and recycling are better options in the waste hierarchy as they could deliver higher climate mitigation benefits, reducing the portion from residual non-recyclable waste. A2A has a target for implementing separate collection rate up to 76% by 2030, which is far above the 65% target set by the European Commission¹².

Goal achievement plan: A2A plans to reach this target through capacity increase of its existing plants, organic growth and M&A. The key industrial driver of this growth is the organic fraction, which is among A2A’s core competencies and that will contribute to 1.0 Mt of increased capacity by 2030. As of January 2021, A2A can count on a fast growing asset portfolio with 2 Organic Fraction of the Municipal Solid Waste (OFMSW) plants and 2 refuse-derived fuels (RDF) plants already authorized and a solid pipeline of plants in the early phase of the authorization process.



12 https://ec.europa.eu/environment/waste/target_review.htm

2. Calibration of sustainability performance targets

Factors that support and/or might put at risk the achievement of the targets for each KPI will be disclosed in the relevant documentation of the Sustainability-Linked transactions, in line with applicable regulation.

 SPT #1: Scope 1 CO₂ Emission Intensity

Specific Scope 1 CO₂ Emission Intensity (expressed in grams per kWh, as of the Reference Date) was equal to or lower than the relevant CO₂ Emission Factor threshold.

Metric / Year	SDG	u.m.	2025	2030
Scope 1 CO ₂ Emission Intensity	13	gCO ₂ /kWh	296	226

 SPT #2: Renewable Energy Capacity Installation

The total installed capacity from renewable energy sources (expressed in MW, as of the Reference Date) was equal or higher than the relevant threshold. Renewable energy sources include: WIND, SOLAR AND HYDROPOWER generation.

Metric / Year	SDG	u.m.	2022	2026	2030
RES total installed capacity	7	GW	2.2	3.6	5.7

 SPT #3: Waste Treated In Group’s Material Recovery Plants

The total amount of waste treated (municipal + special) aimed at recovering material at the Group’s plants, including preparation prior to recovery (expressed in Mt, as of the Reference Date) was equal or higher than the relevant threshold.

Metric / Year	SDG	u.m.	2024	2026
Waste treated in Group’s material recovery Plants	12/13	Mt	1.4	1.7

3. Financial characteristics

SLBs are instruments that incorporate one or multiple KPIs, as outlined in the section dedicated to the “Selection of Key Performance Indicators”. For the avoidance of doubt and in line with market practice, the proceeds of A2A’s Sustainability-Linked instruments will be used for general corporate purposes. The failure by A2A to satisfy the applicable SPTs of the relevant KPI incorporated in each specific Sustainability-Linked instrument by the agreed Reference Date, will trigger a margin adjustment, as applicable. In the case of Sustainability-Linked Bonds only an increase in the interest rate will be applicable to interest periods following such Reference Date. In the case of Sustainability-Linked Loans, a decrease in the interest rate will also be applicable. The achievement by A2A of the applicable SPTs of the relevant KPI incorporated in each specific

Sustainability-Linked instrument by the agreed Reference Date might trigger a margin adjustment applicable to interest periods following such Reference Date. The Step up Margin or margin adjustment, as applicable, will be specified in the relevant documentation of the specific transaction (e.g. Final Terms of the Sustainability-Linked Bond or the facility agreement of the Sustainability-Linked Loan).



4. Reporting & Verification

Reporting

With reference to the KPIs listed in the relevant section of this Framework, A2A's performance will be reported by A2A annually, and in any case for any date/period relevant for assessing the trigger of the SPT performance on its website and in the Group's Consolidated Non-Financial Disclosure (NFD), in accordance with Legislative Decree 254/16 (as amended and supplemented from time to time), which shall include, for the avoidance of doubt, the Group's GHG Report.

Reporting may include:

- Up-to-date information on the performance of the selected KPI, including the baseline where relevant;
- An External Verifier assurance report, outlining the performance against the SPT and the related impact and timing of such impact, on a financial instrument performance;
- Any relevant information enabling investors to monitor the progress of the SPT.

Information may also include when feasible and possible:

- Qualitative or quantitative explanation of the contribution of the main factors, including M&A activities, behind the evolution of the performance/KPI on an annual basis;
- Illustration of the positive sustainability impacts of the performance improvement;
- Any re-assessments of KPIs and/or restatement of the SPT and/or pro-forma adjustments of baselines or KPI scope, if relevant.

Verification

A2A's performance of Scope 1 CO₂ Emission Intensity, Renewable Energy Capacity Installation and Waste Treated In Group's Material Recovery Plants, against the SPT #1, SPT #2 and SPT #3, will be verified by an External Verifier at the relevant Reference Date.

"External Verifier" means any qualified provider of third party assurance or attestation services appointed by A2A, to review A2A's statement on the Scope 1 CO₂ Emission Intensity, Renewable Energy Capacity Installation and the Waste Treated In Group's Material Recovery Plants.

The External Verifier's reports will be published on A2A's website.

05

EXTERNAL REVIEW SECOND PARTY OPINION

External review – Second Party Opinion

A2A has appointed Vigeo Eiris to provide a Second Party Opinion on this Sustainable Finance Framework, confirming the alignment with the Green Bond Principles and with Sustainability-Linked Bond Principles published by the ICMA, and the Green Loan Principles and Sustainability-Linked Loan Principles, published by the LMA.

This Second Party Opinion is available on A2A's website.

Amendment to this Framework

A2A will review this Framework from time to time, including its alignment to updated versions of the relevant principles as and when they are re-

leased, with the aim of adhering to best practices in the market.

A2A will also review this Framework in case of material changes in the perimeter, methodology, and in particular KPIs and/or the SPTs calibration. Such review may result in this Framework being updated and amended.

The updates, if not minor in nature, will be subject to the prior approval of the qualified provider of the Second Party Opinion.

Any future updated version of this Framework that may exist will either keep or improve the current levels of transparency and reporting disclosures, including the corresponding review by an External Verifier.

The updated Framework, if any, will be published on A2A's website and will replace this Framework.



APPENDIX I FURTHER DETAILS FOR STEP UP

Appendix I – Further details for step up



Event for KPI #1/SPT #1

The failure of A2A to satisfy SPT #1 as of Scope 1 CO₂ Emission Intensity at the Reference Date will not trigger the Step up Margin in case the failure is due to either:

- An amendment to, or change in, any applicable laws, regulations, rules, guidelines and policies, applicable to and/or relating to the closure of the thermo-electric power plants owned by A2A, or its consolidated subsidiaries or joint operations, is delayed or a required conversion of the thermo-electric power plants owned by A2A, or its consolidated subsidiaries or joint operations, to gas power plants will occur; or
- The relevant energy concessions granted to A2A, or its consolidated subsidiaries or joint operations, being amended, revoked or the relevant expiration date is shortened.

- The removal of the concession granted to A2A with respect to the management of its hydro-power assets, which contribute to the base installed capacity of SPT #2.

In this respect, A2A reserves the right to adjust at any point the SPT #2 to best reflect the status of its hydropower portfolio. For the avoidance of doubt, the increased capacity that SPT #2 reflects vis à vis the base year is driven solely by Wind and Solar installations. Therefore, adjustments on the SPT #2 deriving from changes in the hydropower portfolio of A2A would not jeopardize the Group's investments included in the plan and therefore the ambitiousness that KPI #2 is designed to capture.



Event for KPI #2/SPT #2

The failure of A2A to satisfy SPT #2 as of Renewable Energy Capacity Installation at the Reference Date will not trigger the Step up Margin in case the failure is due to:

- An amendment to, or change in, any applicable laws, regulations, rules, guidelines and policies, applicable; or



Event for KPI #3/SPT #3

The failure of A2A to satisfy SPT #3 as of Waste Treated In Group's Material Recovery Plants at the Reference Date will not trigger the Step up Margin in case the failure is due to:

- An amendment to, or change in, any applicable laws, regulations, rules, guidelines and policies, applicable.

APPENDIX II SCIENCE BASED TARGET INITIATIVE LETTER

March 2nd, 2020

Dear A2A SpA.,

Thank you for submitting your greenhouse gas emission reduction target(s) to the Science Based Targets initiative (SBTi) for an official validation.

Our team has assessed your target(s) against the [SBTi criteria \(version 3\)](#) and, after careful review, we are happy to inform you that your submitted target(s) have been approved.

Basic information about your company and the approved target(s) will be listed on the [Science Based Targets website](#). The following agreed target wording will be used:

"A2A SpA. commits to reduce scope 1 GHG emissions 46% per kWh by 2030 from a 2017 base year. A2A commits to reduce absolute scope 2 GHG emissions 100% by 2024 from a 2017 base year. A2A also commits to reduce absolute scope 3 GHG emissions from purchased goods and services and use of sold products 20% by 2030 from a 2017 base year."

*A footnote will be included alongside the official target wording on the SBTi website:
"The target boundary includes biogenic emissions and removals from bioenergy feedstocks."

The SBTi's Target Validation Team has classified your company's scope 1 and 2 target ambition and has determined that it is in line with a 2°C trajectory. The overall temperature alignment of power generators' targets is determined based on their scope 1 target ambition, when scope 1 emissions are higher than 95% of scope 1 and 2 emissions combined.

Companies must announce approved targets publicly within [six months of the approval date](#) (when decision letter was sent). Please let the communications team know when your company would like to publish your targets within this timeframe by replying to this email. You will also be added to the SBTi mailing list, which we use to share important updates from the initiative on a bi-monthly basis.

Congratulations on your approved science-based targets!

Kind regards,
The Science Based Targets initiative's Steering Committee

An initiative by



