



INVESTOR Presentation

23 January 2025

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Group overview

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A2A Life Company at a glance



Energy

Generation

Market

Flexible generation
mainly CCGT

RES generation
Hydro, Solar, Wind

Trading

Electricity & gas
sales

VAS and Energy
Efficiency

Merchant / Contractualized

9.7

Generation Capacity (GW)
2.5 of which renewable

3.5

Mass market customers (M)



Smart Infrastructures

Electricity distribution

Gas distribution

Integrated Water Service

District Heating

Other (Public Lighting, Smart City, E-Moving)

Mostly Regulated

3

Electricity, gas and water RAB (€bn)

2.9

Heat sales (TWh)



Waste

Collection

Urban & Industrial Waste Treatment
Material & Energy Recovery

Merchant / Regulated

1.8

Waste collected (Mton)

3.6

Waste disposed (Mton)

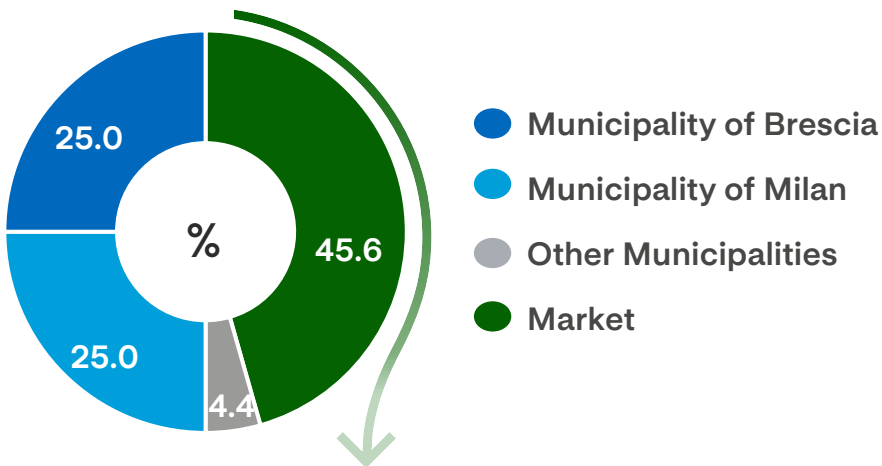
Notes: All data are as of 31/12/2023.

Our footprint in Italy: granular presence in the entire energy value chain

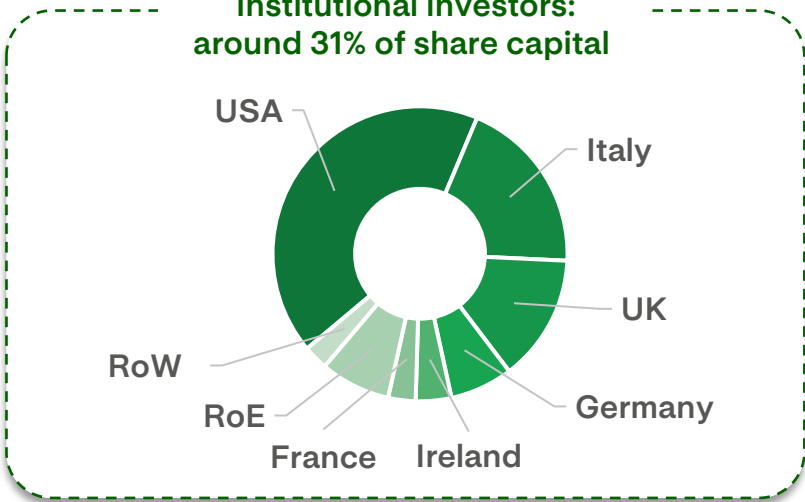
A multi-utility company with infrastructure and services across the country



A2A Shareholding structure

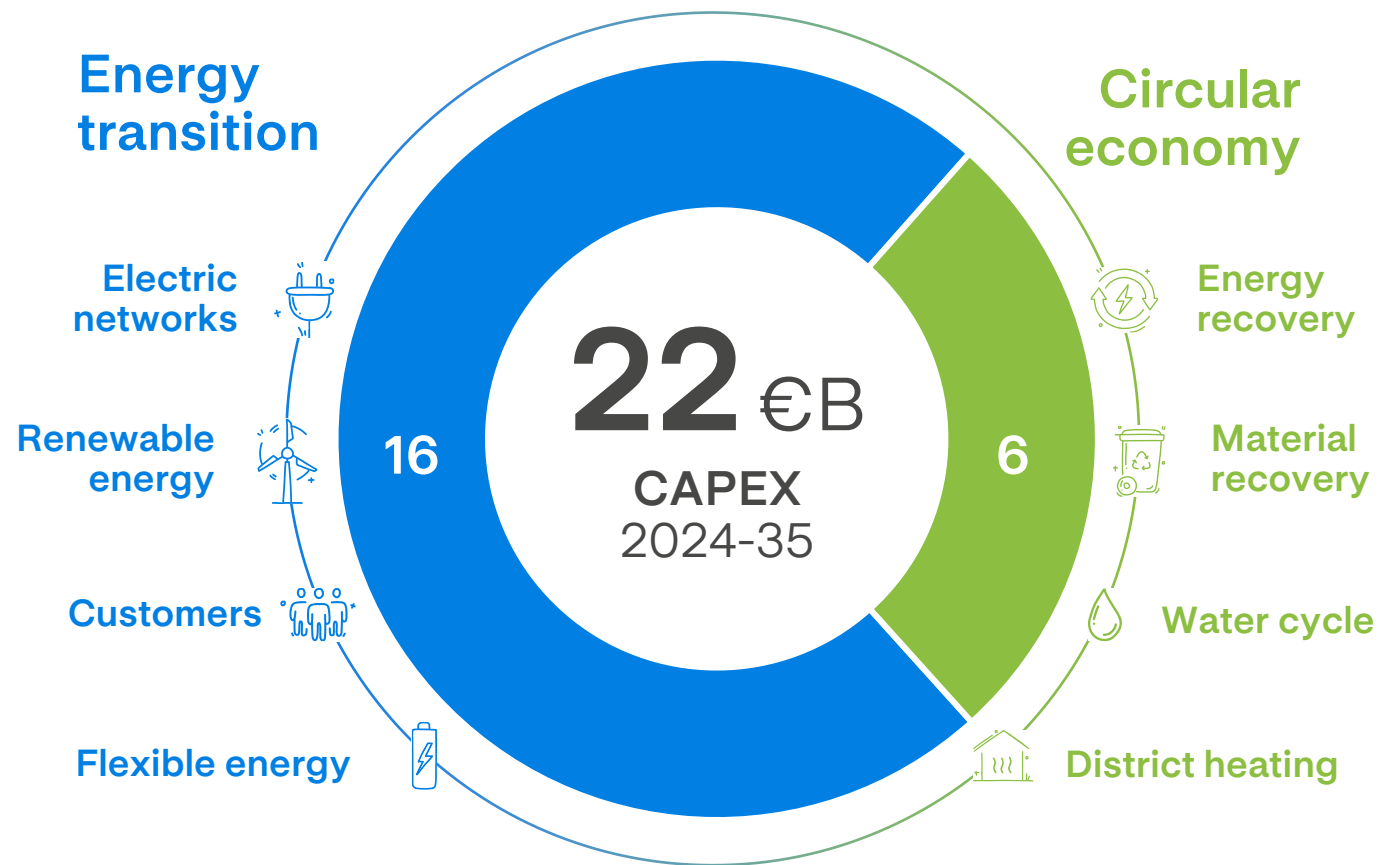


Institutional investors: around 31% of share capital



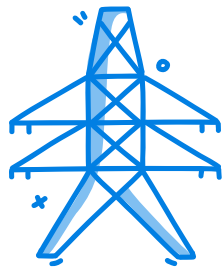
Notes: Plants & Services data are as of 30/09/2024; Shareholding structure is as of 30/06/2024

A2A Strategic Pillars – CapEx Plan



Strategic Plan 2024-2035
updated in November 2024

Energy transition to provide clean energy

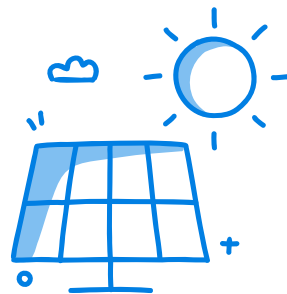


We support electrification...

By investing in **robust and efficient networks**, we support the electrification of consumption

3.4 €B
Electricity
network RAB
@2035

2.1 M
Electricity POD
@2035



...with clean and low-cost energy...

We are committed to developing **new plants** to produce **energy** at **competitive costs** for the system

5.7 GW
RES capacity
@2035

4.7 €B
CAPEX RES
2024-35



...for businesses and customers

We offer **innovative solutions** to **ensure green energy** for our customers

>5 M
Customer base
@2035

800 k
Acquisitions/
year¹ 2025-35

Notes: (1) Gross acquisitions by A2A in the free market

Circular economy to enhance waste and production scraps management



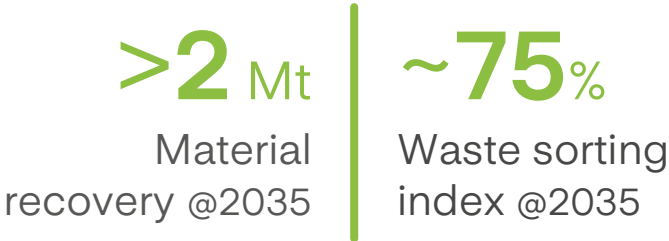
Leader in waste treatment business...

We build **new waste treatment plants** to bridge the **national infrastructure gap**



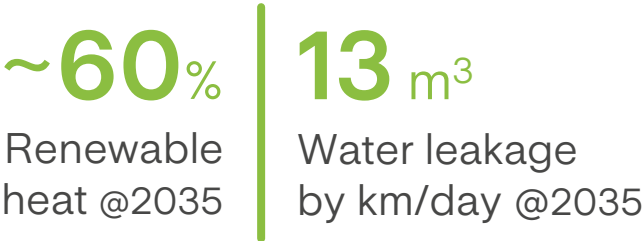
...we give new life to resources...

We offer **circular solutions** to create **new products** from waste



...reducing waste

We leverage latest technologies to **recover industrial waste** and reduce the **use of resources**



Key Credit Highlights



Solid Business Profile

A **diversified** and **integrated** industrial platform delivering **solid results**



Stable cash flows

Regulatory revenues on electricity, gas, waste collection and water networks and **strong footprint** across Italy



Sustainable Finance commitment

100% of debt in ESG format by **2035** and **90%** by **2030**.

Application of the **EU Green Bond standard** as a "gold standard" for green bonds in terms of proceeds allocation, reporting and external review requirements



Robust credit metrics

Thanks to (i) a 2024-2035 Strategic Plan **more focused on regulated electricity networks** and (ii) a **strict financial discipline**, S&P revised downward the threshold for maintaining the current rating of **FFO/Net Debt to 24% from 25%**



Sound liquidity position and balanced debt maturity profile

Access to liquidity coupled with a **sound financial policy**

Remarkable economic results achieved and ambition for further growth

Selective capital allocation and risk-return optimisation

Strategical

Aligned to growth trends in circular economy and energy transition, reducing risk profile

ESG

Decarbonisation and tackling climate change, reduction of waste of resources, protection of biodiversity

Financial

Investment selection based on adequate returns and contribution to cash generation



- National leadership in **ecological transition**
- Capital structure **soundness**
- **Cash generation** available for growth

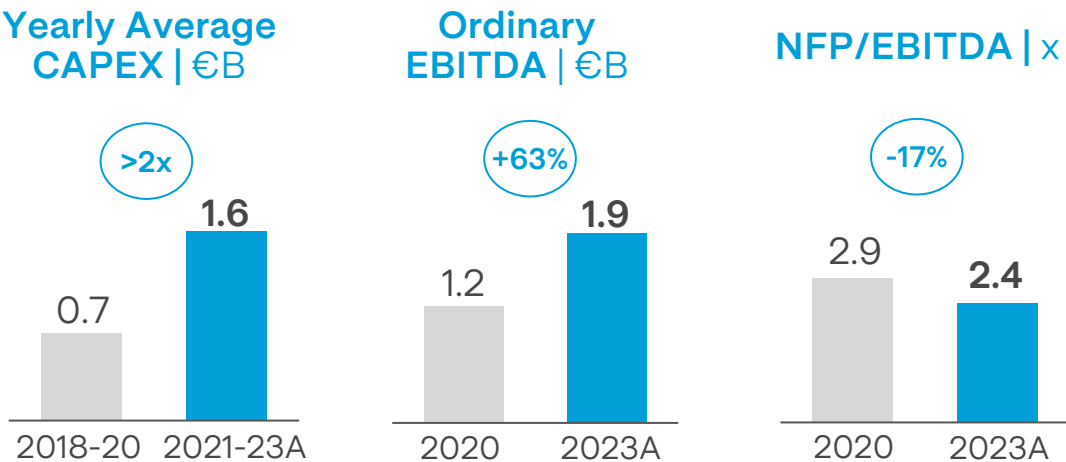
Delivering solid and sustainable results

Industrial transformation

- A2A in the last three years, from a local multi-utility to a Life Company

Growth consolidation along with financial discipline

- Acceleration in industrial growth thanks to selective capex deployment



Commitment to maintain current credit rating

Management of credit metrics

Hybrid bond issuance, accounted 50% equity by the rating agencies

Asset rotation on gas networks to further strengthen the credit metrics

Increased share of **regulated business** and improvement of business risk profile

S&P Credit Report Highlights¹

- Standard & Poor's lowered the FFO to debt downside threshold by a percentage point (24% vs. 25%) due to strategic change which will lead to an increased exposure to regulated activities;
- Indeed, **Standard & Poor's** positively view the company's shift toward power networks with higher growth potential than gas. S&P estimates the acquisition of power networks would bring €90million of EBITDA in the next year, then rising 2%-3% annually leading to about 26% of strongly regulated EBITDA in 2026;

Credit Ratings

S&P Global

LT Issuer Rating: **BBB**
Outlook: **Stable**
Last update: 20/12/2024

MOODY'S

LT Issuer Rating: **Baa2**
Outlook: **Stable**
Last update: 15/03/2024

Notes: (1) Source: S&P Research Update dated December 20, 2024

ESG and Sustainable Finance

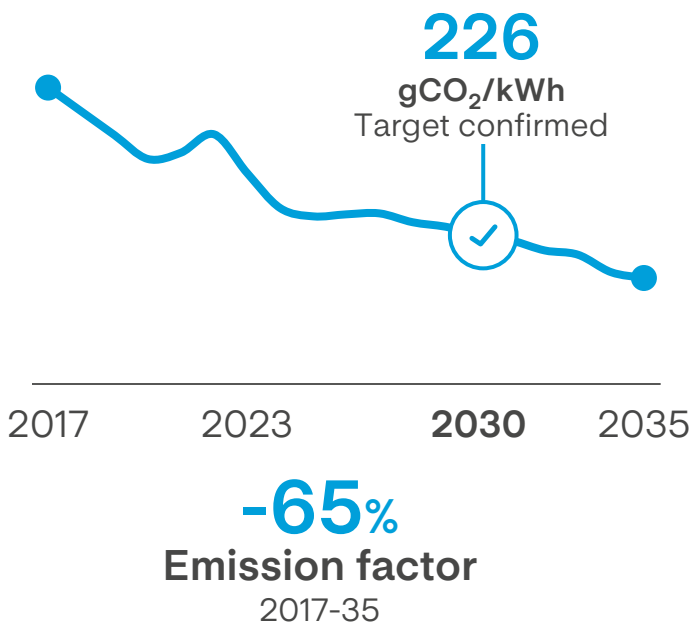
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Our Strategic Plan contributes to Decarbonisation

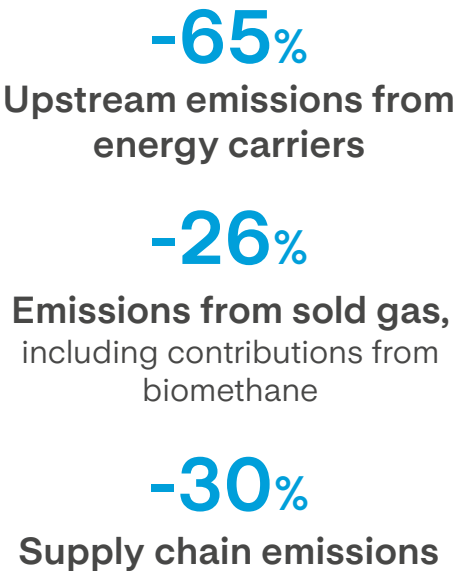
Scope 1 and 2

Emission factor scope 1 and 2 | gCO₂/kWh



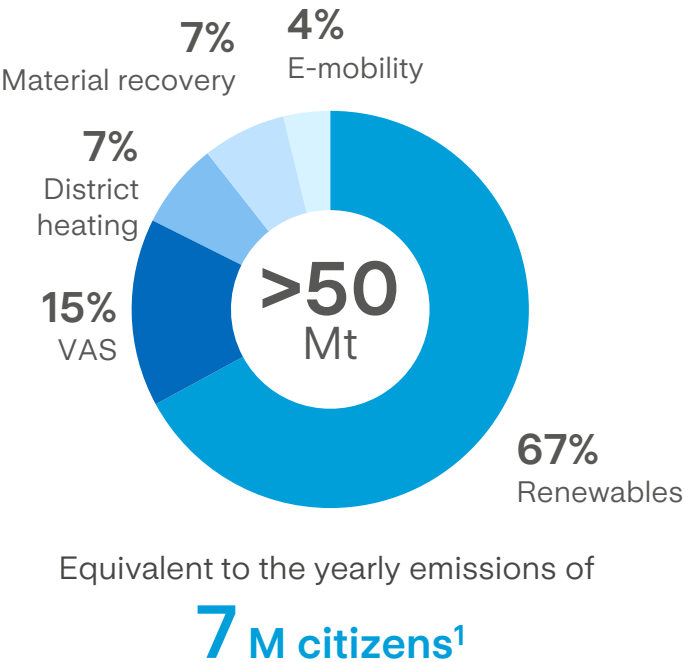
Scope 3

Target 2035 vs 2023



Scope 4

CO₂ emissions avoided 2024-35

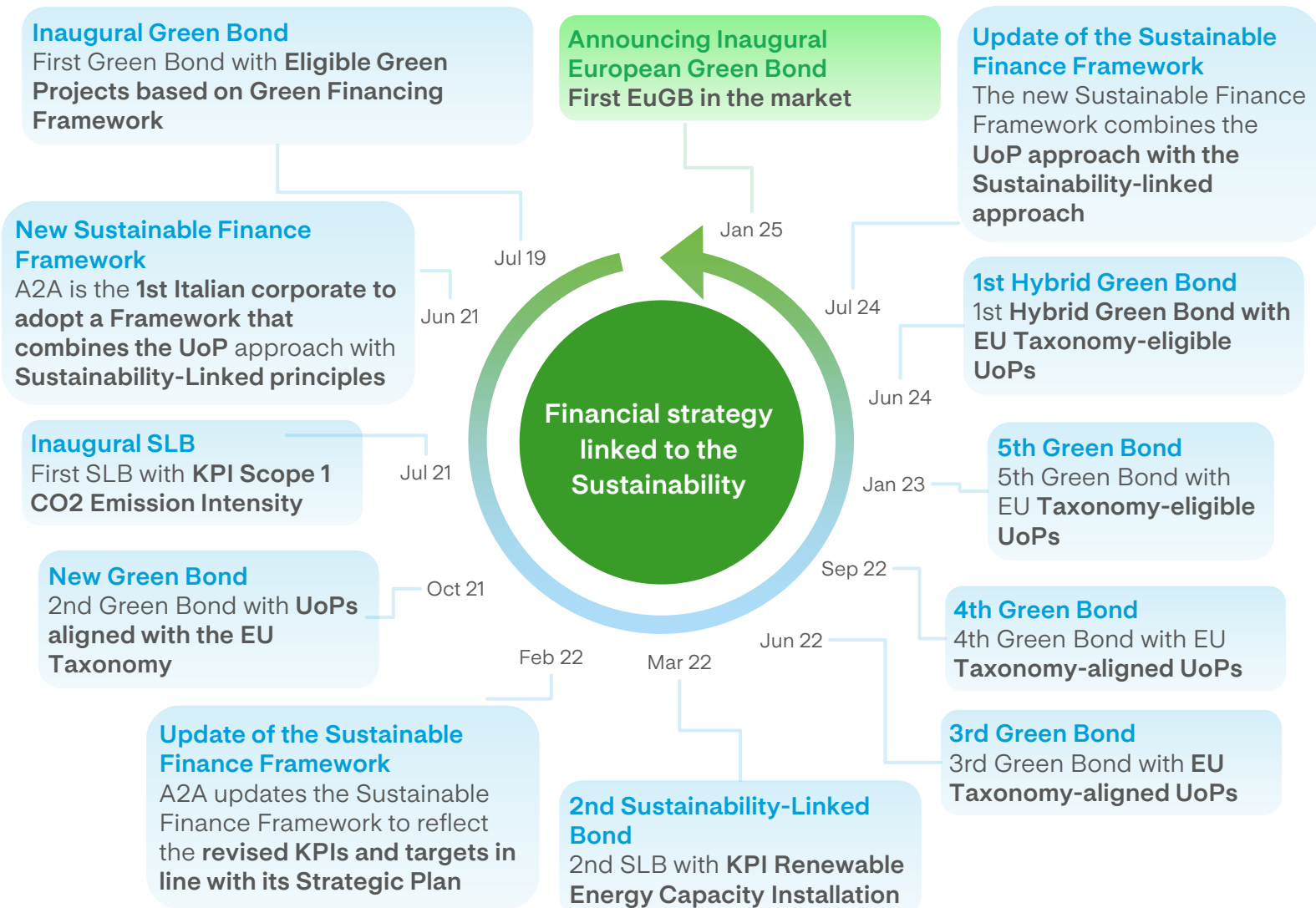


Publication of the [Climate Transition Plan](#) by 2025
Commitment to **Net Zero** emissions in 2040

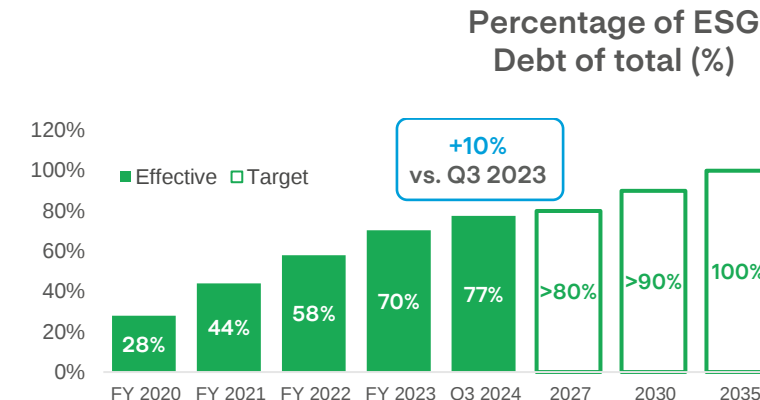
Source: Eurostat
Notes: (1) Based on annual per capita emissions in Italy of 7.1 tons, as reported by Eurostat in 2022

A2A's Pathway in Sustainable Finance

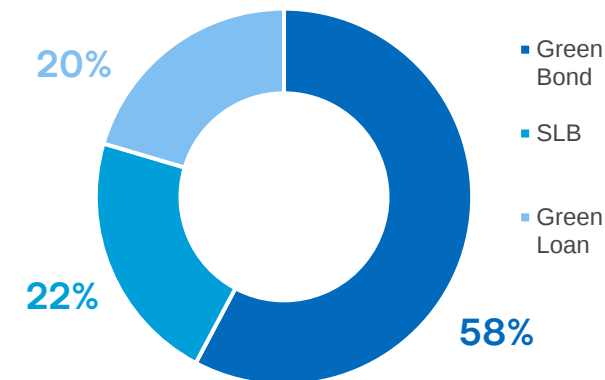
Highlights 2019-2025



ESG Debt and targets



ESG Debt



EU Green Bond Standard: Rationale & Highlights from the Regulation



What

- The EuGB Standard is **part of the EU's Sustainable Finance action plan** published in 2018
- The EuGB Standard establishes the criteria to be met by the green bonds in order to get the **"European Green Bond" label, applicable since 21 December 2024**

Key provisions of the EuGB

- **Alignment to EU Taxonomy**
85% of net proceeds (minimum) shall be allocated to EU Taxonomy aligned activities
15% "flexibility pocket" if needed for activities with no technical screening criteria
- **Reporting**
Templates for reporting:
 - Pre-issuance: EuGB **factsheet** to be published on the issuer's website
 - Post-issuance: **Allocation Report** (every year until full allocation) & **Impact Report** (after full allocation and at least once during the life of the bond)
- **External verification**
A **system of registration and control by ESMA** for external reviewers, which will be able to impose fines
Verification for factsheet & allocation reports is required. Verification of impact report(s) is optional

Rationale for A2A's EuGB

- **Application of the EU Green Bond standard is a "gold standard"** for green bonds in terms of proceeds allocation, reporting and external review requirements
- Enhanced **transparency** and **investor trust**, **reducing** the risk of **greenwashing** and positioning A2A as a **reliable partner**
- **Well-diversified portfolio of Sustainable Finance** debt instruments to cover more investors' needs, with an ESG debt target of **100% by 2035** and 90% by 2030
- **A2A has worked with stakeholders throughout 2024** to understand what is required to issue an EuGB – confirming its **innovative role** in the ESG market
- Expected increase in the **quality of the investor base** focusing on **a long-term investment approach**



Factsheet and External review



FACTSHEET: Alignment to the EU GBS

Indicative Factsheet structure:

1. General Information
2. Important Information
3. Environmental Strategy
4. Allocation of Proceeds
5. Environmental Impact
6. Information on Reporting
7. Capex Plan



Committed to have the post-issuance Allocation and Impact Reports externally verified



PRE-ISSUANCE EXTERNAL REVIEW by Sustainable Fitch

- A2A submitted the Factsheet for pre-issuance review and obtained a positive opinion
- The external review assessed and confirmed the alignment with:
 - Regulation (EU) 2023/2631 for the transaction under this sustainable finance instrument, and
 - Regulation (EU) 2020/852 for the bond's uses of proceeds considered fully EU Taxonomy aligned.



Sustainable
Fitch

Focus Section 3 and 4

SECTION 3 Environmental strategy and rationale

STRATEGY AND RATIONALE OVERVIEW

This European Green Bond will support and strengthen the implementation of A2A’s sustainability strategy, focused on **energy transition** and **circular economy**, and contribute to the climate change mitigation environmental objective referred to in Article 9 of Regulation (EU) 2020/852 of the European Parliament and of the Council (the “*EU Taxonomy*”).

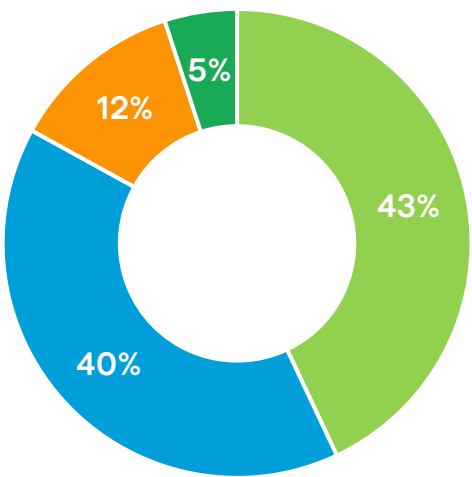
The proceeds are mainly expected to finance the increase in **renewable installed capacity** and the development of **electricity networks** managed by A2A.

RELEVANT UN SUSTAINABLE DEVELOPMENT GOALS



SECTION 4 Allocation of funds

Allocation split per Green Project Category¹ | %



The proceeds will be fully allocated to activities that are **100% EU Taxonomy aligned²**. Full allocation within 24 months following the bond issuance.

- Renewable Energy
- Transmission and Distribution Networks
- Pollution Prevention and Control
- Energy Efficiency

FLEXIBILITY POCKET

No Flexibility Pocket is envisaged under this issuance, however A2A will evaluate this option in the future considering that its overall strategy and CapEx plan will support the energy and ecological transition.

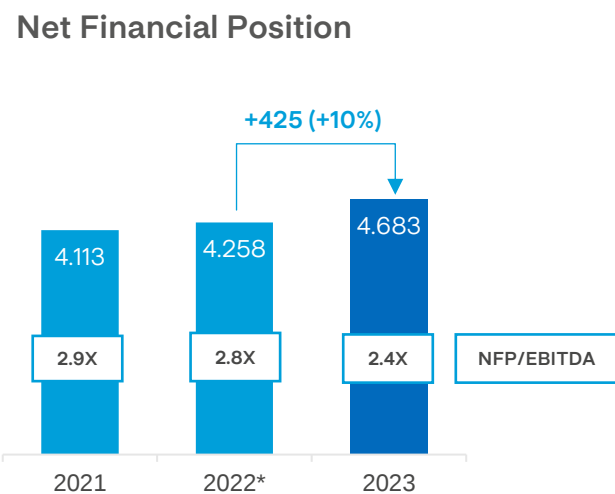
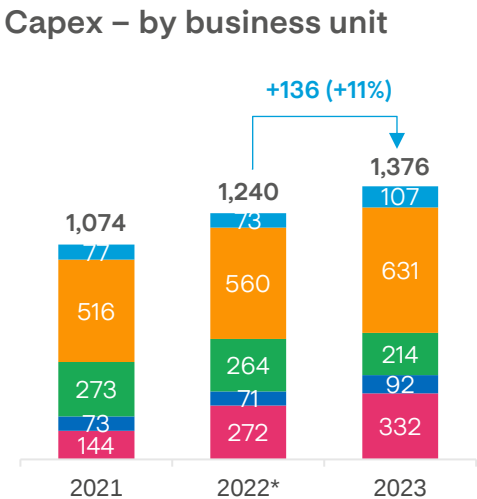
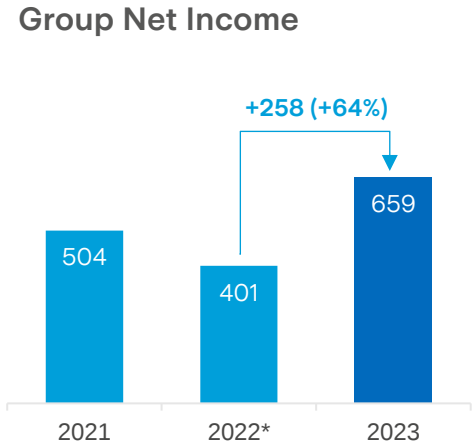
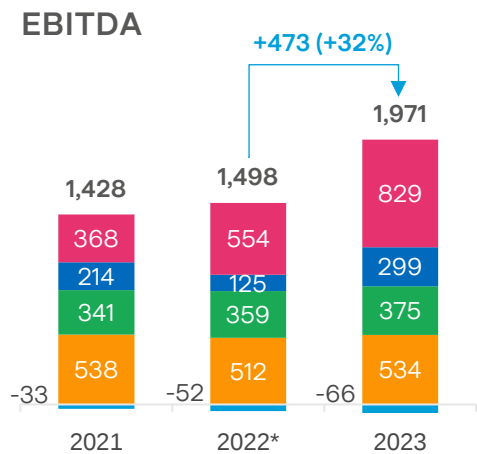
Notes: (1) Green Project Category as defined in A2A’s Sustainable Finance Framework of July 2024.; (2) The estimated share of the proceeds expected to be used for financing capital and operating expenditures (in the year of issuance or after the year of issuance) is appr. 50-55%; for refinancing capital and operating expenditures is appr 50-45%

Financial highlights

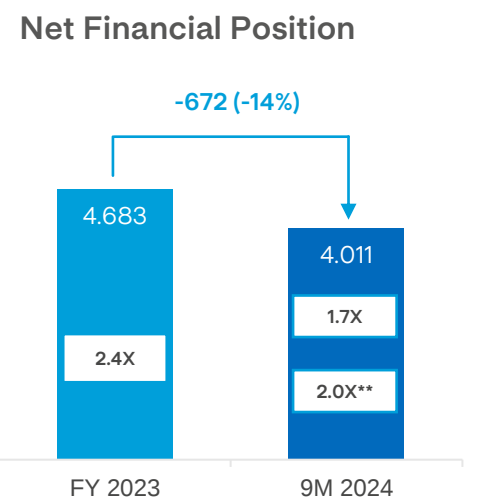
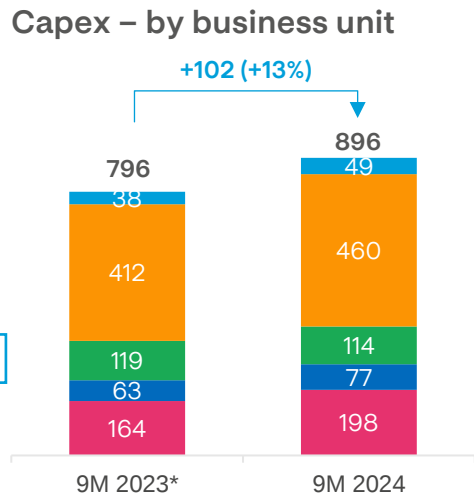
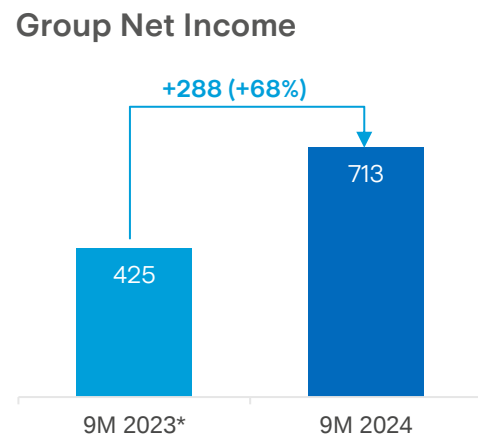
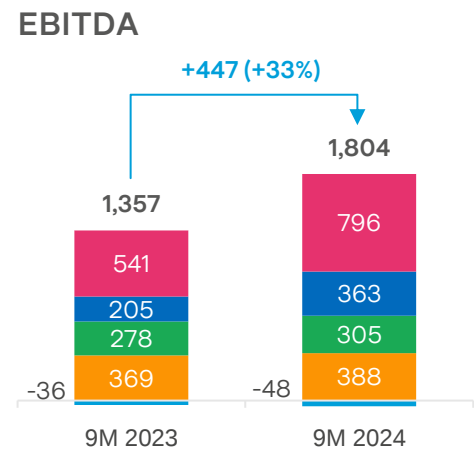
19

Financial highlights: key figures

FY 2023 (€M)



9M 2024 (€M)



■ Corporate
■ Smart Infrastructures
■ Waste
■ Market
■ Generation & Trading

Notes: (*) Restated values in accordance with IFRS5.

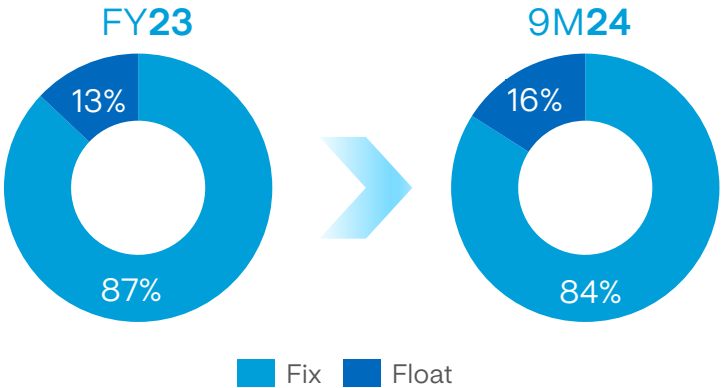
(**) EBITDA rolling. Net of the impact of the hybrid bond issuance, the 9M 2024 Net Financial Position/EBITDA ratio would be equal to 2.0x.

Proactive Financial Management

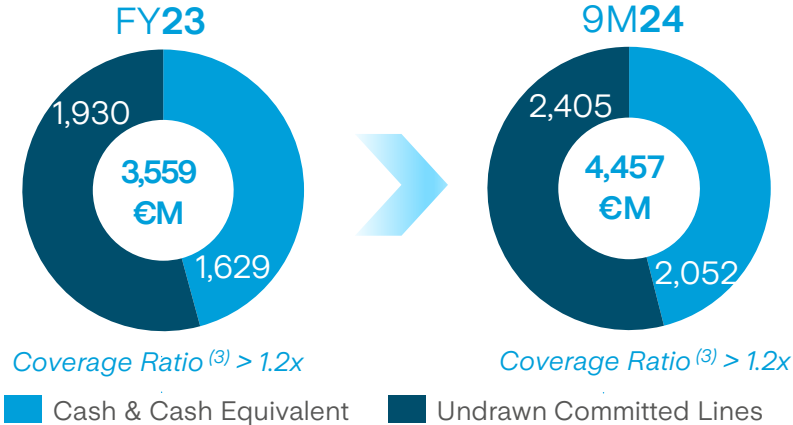
Duration and Average Cost of Debt



Debt Structure



Liquidity Position



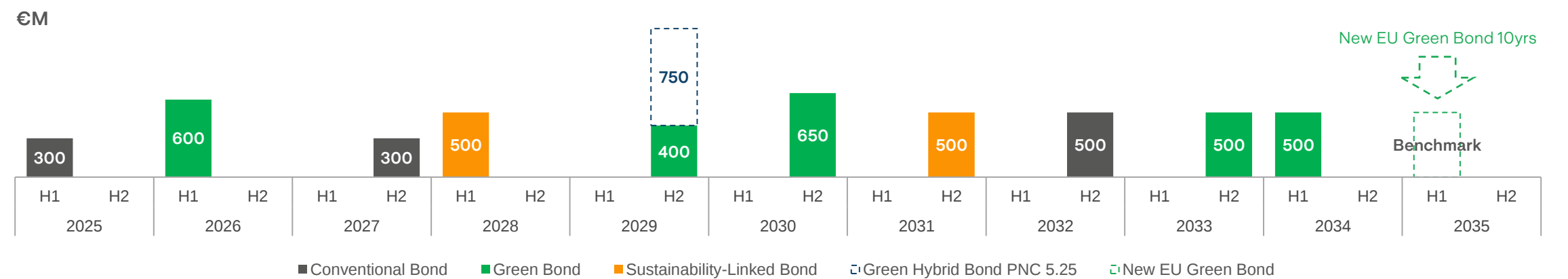
Notes: (1) Excluding hybrid Bond; (2) As of 30/09/2024; (3) This ratio measures the coverage of expected cash flows in the next 12 months given the Liquidity position.

Focus on Bond Redemption Profile

Outstanding Senior Bonds					
	Outstanding Amount (€M)	Annual Coupon	Issue Date ⁽¹⁾	Maturity Date ⁽²⁾	Rating (S&P/Moody's) ⁽³⁾
Euro Green Bond 2034	500	4.375%	03/02/2023	03/02/2034	BBB/Baa2
🌿 Euro Green Bond 2030	650	4.500%	19/09/2022	19/09/2030	BBB/Baa2
🌿 Euro Green Bond 2026	600	2.500%	08/06/2022	08/06/2026	BBB/Baa2
🔗 Euro Bond 2028 – SLB	500	1.500%	16/03/2022	16/03/2028	BBB/Baa2
🌿 Euro Green Bond 2033	500	1.000%	02/11/2021	02/11/2033	BBB/Baa2
🔗 Euro Bond 2031 – SLB	500	0.625%	15/07/2021	15/07/2031	BBB/Baa2
Euro Bond 2032	500	0.625%	28/10/2020	28/10/2032	BBB/Baa2
🌿 Euro Green Bond 2029	400	1.000%	16/07/2019	16/07/2029	BBB/Baa2
Euro Bond 2027	300	1.625%	19/10/2017	19/10/2027	BBB/Baa2
Euro Bond 2025	300	1.750%	25/02/2015	25/02/2025	BBB/Baa2
🌿 Green Bond 🔗 Sustainability-Linked Bond					

Outstanding Hybrid Bond					
	Outstanding Amount (€M)	Annual Coupon	Issue Date ⁽¹⁾	Maturity Date ⁽²⁾	Rating (S&P/Moody's) ⁽³⁾
🌿 Hybrid Green Bond	750	5.000%	11/06/2024	Perpetual Non-Call 5.25	BB+/Ba1

Gross Bond Redemption⁽⁴⁾ Profile



Notes: (1) Date from which interest is calculated; (2) Last date on which interest accrues; (3) The current bond rating – where applicable, is different from the issue rating and is equal to the M/L term rating assigned to the Company by S&P and Moody's. (4) Redemptions are considered according to the Bonds Maturity Dates for Senior Bonds

Transaction overview

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Summary terms and conditions

A2A S.p.A. - Inaugural European Green Bond EUR Benchmark 10yr	
Issuer:	A2A S.p.A. (Ticker: AEMSPA) (Country: IT)
Issuer Rating (Moody's / S&P):	Baa2 (stable) / BBB (stable)
Expected Issue Rating (Moody's / S&P):	Baa2 / BBB
Format:	Senior Unsecured Notes, Reg. S, bearer form (TEFRA D rules apply, no communications with or into the U.S.)
Tenor:	10yr
Amount:	EUR Benchmark
Coupon:	Fixed (Annual, Act / Act)
Use of Proceeds:	The Notes are designated as “European Green Bond” or “EuGB” in accordance with Regulation (EU) 2023/2631 of the European Parliament and of the Council. The issuer intends to allocate an amount equivalent to the net proceeds in accordance with the gradual approach, referred in Article 4(1) of Regulation (EU) 2023/2631. The net proceeds will be fully allocated to activities that are 100% environmentally sustainable under Article 3 of Regulation (EU) 2020/852, as detailed into the Issuer’s European Green Bond Factsheet, dated January 2025
Documentation:	Base Prospectus dated 10 December 2024 and supplemented on 15 January 2025
Governing Law / Listing	English Law / Electronic bond market (MOT) of Borsa Italiana S.p.A. (Regulated Market)
Denomination:	€100k + €1k
Issuer Optional Redemptions:	3m Par Call / MWC / Clean-Up Call @80%
Relevant Put Events:	CoC / Concession Event / Rating Event

INDICATIVE ONLY: Summary termsheet should be read in conjunction with full prospectus

Taxonomy aligned activities

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EU Taxonomy activity: 4.1 Electricity generation using solar photovoltaic technology

Green Project Category: Renewable Energy¹

EU TAXONOMY
ENVIRONMENTAL
OBJECTIVE: CLIMATE
CHANGE MITIGATION

Technical Screening Criteria (TSC)

Substantial Contribution

Every project and existing plant in A2A's portfolio are potentially and/or actually contributing substantially to climate change mitigation.

Do No Significant Harm (DNSH)

Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	N.A.
Transition to a circular economy	✓ Plants are equipped with components of high durability and recyclability, and so they can be easy decommissioned and renovated.
Pollution prevention and control	N.A.
Protection and restoration of biodiversity and ecosystems	✓ Priority check on EIA. For every ground installation exempted from EIA and GIS verifications were carried out, addressing interference with protected areas.

Notes: (1) Green Project Category as defined in A2A's Sustainable Finance Framework of July 2024.



EU TAXONOMY
ENVIRONMENTAL
OBJECTIVE: CLIMATE
CHANGE MITIGATION

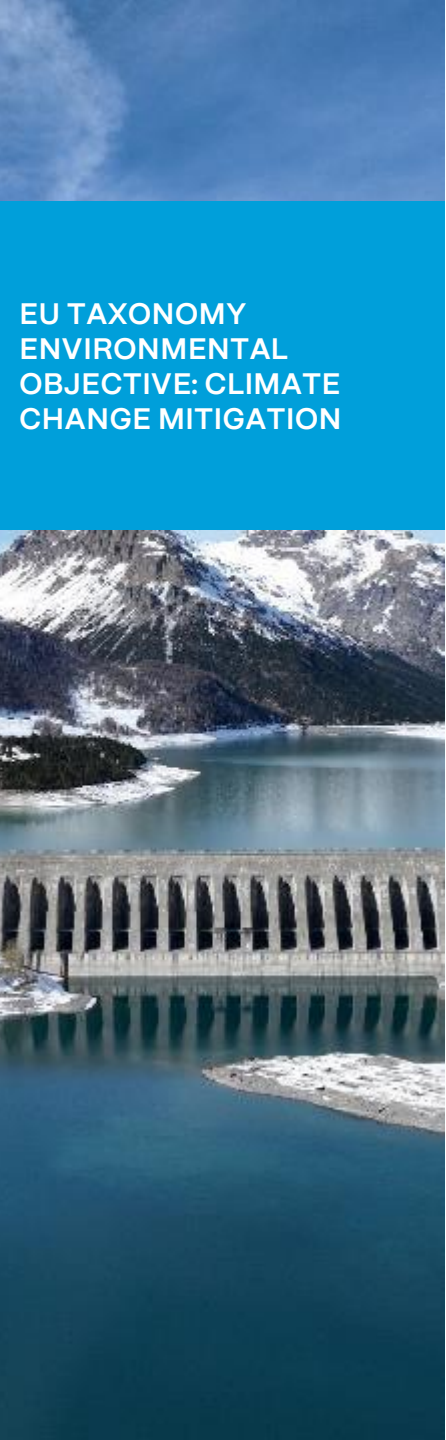
EU Taxonomy activity: 4.3 Electricity generation from wind power



Green Project Category: Renewable Energy¹

Technical Screening Criteria (TSC)	
Substantial Contribution	
The wind power plants in A2A’s portfolio are contributing substantially to climate change mitigation.	
Do No Significant Harm (DNSH)	
Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	✓ A2A plants are not off-shore and though they do not harm sustainable use and protection of water and marine resources.
Transition to a circular economy	✓ Plants are equipped with highly durable and recyclable components so that they can be easy decommissioned and renovated.
Pollution prevention and control	N.A.
Protection and restoration of biodiversity and ecosystems	✓ Priority check on EIA. For every ground installation exempted from EIA and GIS verifications were carried out, addressing interference with protected areas.

Notes: (1) Green Project Category as defined in A2A’s Sustainable Finance Framework of July 2024.



EU Taxonomy activity: 4.5 Electricity generation from hydropower

Green Project Category: Renewable Energy¹

Technical Screening Criteria (TSC)	
Substantial Contribution	
All hydropower plants in A2A’s portfolio are contributing substantially to climate change mitigation. In particular, in all those plants with an artificial reservoir the power density of the electricity generation facility is above 5 W/m2.	
Do No Significant Harm (DNSH)	
Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	✓ A2A’s plants meet the criteria set out by Taxonomy regulation in terms of sustainable use and protection of water and marine resources.
Transition to a circular economy	N.A.
Pollution prevention and control	N.A.
Protection and restoration of biodiversity and ecosystems	✓ Priority check on EIA. For every ground installation exempted from EIA and GIS verifications were carried out, addressing interference with protected areas.

Notes: (1) Green Project Category as defined in A2A’s Sustainable Finance Framework of July 2024.



EU TAXONOMY
ENVIRONMENTAL
OBJECTIVE: CLIMATE
CHANGE MITIGATION

EU Taxonomy activity: 4.10 Storage of electricity



Green Project Category: Renewable Energy¹

Technical Screening Criteria (TSC)

Substantial Contribution

A2A’s batteries enable to store electricity. The activity does not comprehend the storage of chemical energy or the storage of hydroelectric energy.

Do No Significant Harm (DNSH)

Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	✓ The DNSH criteria does not apply to A2A’s storage batteries because they do not guarantee the storage of hydroelectric energy.
Transition to a circular economy	✓ A specific waste management plan is not in place because there is no European regulation that can be applied to electricity storage batteries.
Pollution prevention and control	N.A.
Protection and restoration of biodiversity and ecosystems	✓ Electricity storage batteries do not require the application of EIA. The activity follows a specific approval process.

Notes: (1) Green Project Category as defined in A2A’s Sustainable Finance Framework of July 2024.



EU Taxonomy activity: 4.9 Transmission and distribution of electricity



Green Project Category: Transmission and Distribution Networks¹

Technical Screening Criteria (TSC)	
Substantial Contribution	
A2A's distribution network is an interconnected European system compliant with the point 1a) of taxonomy regulation.	
Do No Significant Harm (DNSH)	
Climate change adaptation	✓ Infrastructure potentially exposed to acute risk such as high temperatures and heavy rainfalls or floods. All the assets are equipped with fire prevention systems. All underground machineries are designed with construction of embankments on any access hatches to underground parts and installation of waterproof components.
Sustainable use and protection of water and marine resources	N.A.
Transition to a circular economy	✓ A waste management plan is in place and ensures maximal reuse or recycling at the end of life (e.g. replacement activity of the smart meters).
Pollution prevention and control	✓ Energy distribution networks respect pollution and prevention norms set out by the commission.
Protection and restoration of biodiversity and ecosystems	✓ A GIS verification was carried out, addressing interference with protected areas. The Salò network does not meet the DNSH, therefore it has been excluded from the Eligible Green Projects.

Notes: (1) Green Project Category as defined in A2A's Sustainable Finance Framework of July 2024.



EU TAXONOMY
ENVIRONMENTAL
OBJECTIVE: CLIMATE
CHANGE MITIGATION

EU Taxonomy activity: 5.5 Collection and transport of non-hazardous waste in source segregated fractions



Green Project Category: Pollution prevention and control¹

Technical Screening Criteria (TSC)	
Substantial Contribution	
All separately collected and transported non-hazardous waste that is segregated at source is intended for preparation for reuse or recycling operations.	
Do No Significant Harm (DNSH)	
Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	N.A.
Transition to a circular economy	✓ Separately collected waste fractions are not mixed in waste storage and transfer facilities with other waste or materials with different properties.
Pollution prevention and control	N.A.
Protection and restoration of biodiversity and ecosystems	N.A.

Notes: (1) Green Project Category as defined in A2A's Sustainable Finance Framework of July 2024.



EU Taxonomy activity: 7.3 Installation, maintenance and repair of energy efficiency equipment

Green Project Category: Energy Efficiency¹

Technical Screening Criteria (TSC)	
Substantial Contribution	
All the operational efficiency projects on the tertiary sector and condominiums are contributing substantially to climate change mitigation.	
Do No Significant Harm (DNSH)	
Climate change adaptation	✓ A taxonomy aligned climate risk assessment has been carried out. Mitigation measures, such as maintenance plans and safeguards are in place. Those measures do not adversely affect the adaptation efforts of other people, nature and assets.
Sustainable use and protection of water and marine resources	N.A.
Transition to a circular economy	N.A.
Pollution prevention and control	✓ The criteria pertaining to thermal insulation are not applicable to A2A's activities.
Protection and restoration of biodiversity and ecosystems	N.A.

Notes: (1) Green Project Category as defined in A2A's Sustainable Finance Framework of July 2024.

Appendix

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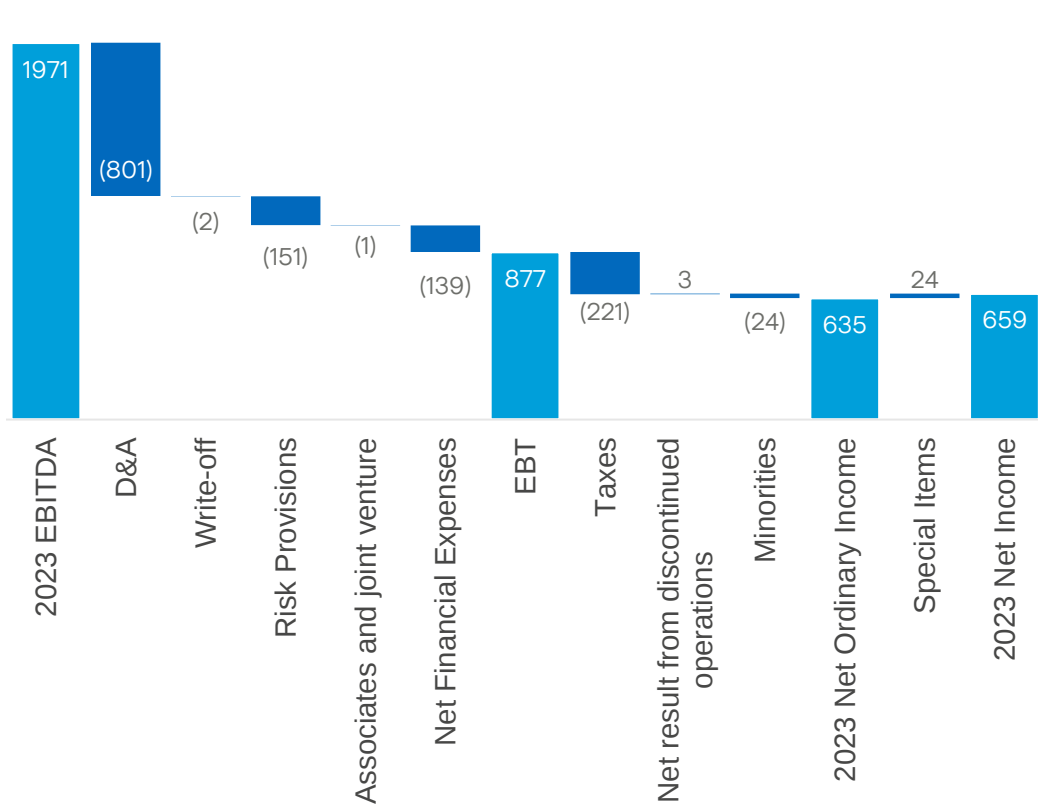


Financial highlights: from EBITDA to net income

FY 2023

FY 2023 results: from EBITDA to net income

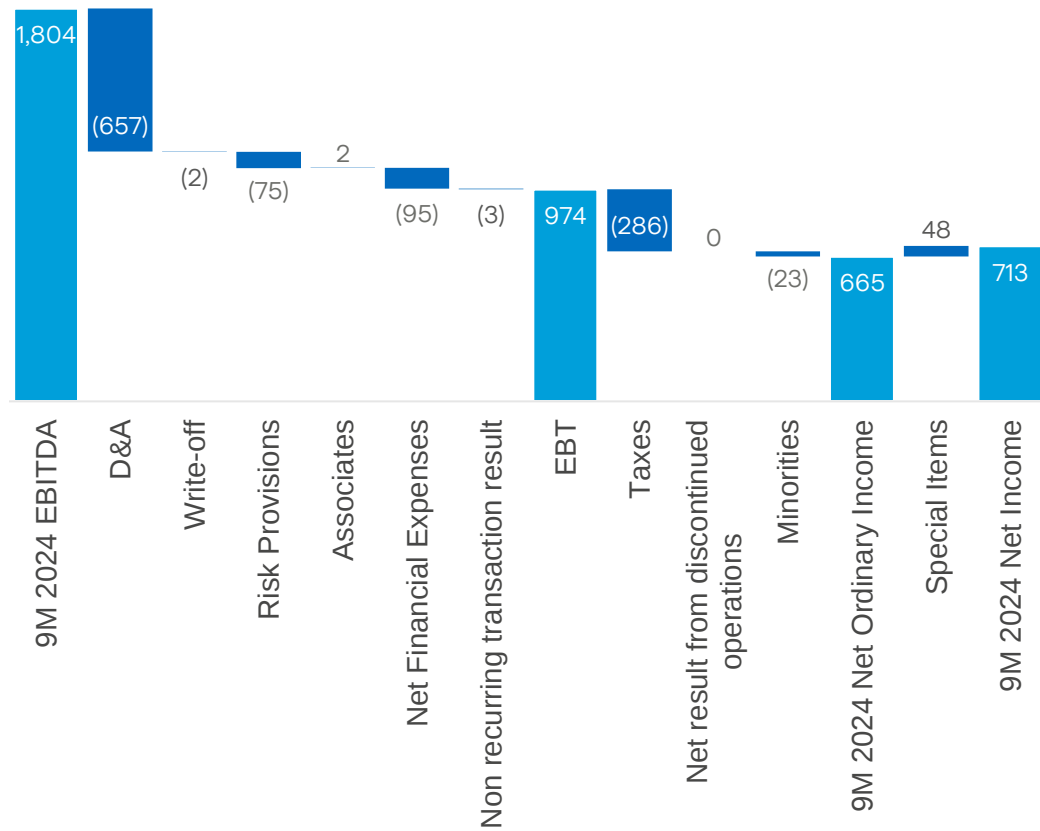
€M



9M 2024

9M 2024 results: from EBITDA to net income

€M



Financial highlights: income statement

€M

FY 2023

	FY22*	FY23	Δ vs FY22	Δ % vs FY22
Revenues	23,156	14,758	(8,398)	(36%)
(-) Opex	(21,658)	(12,787)	8,871	(41%)
EBITDA (reported)	1,498	1,971	473	32%
<i>Generation & Trading</i>	554	829	275	50%
<i>Market</i>	125	299	174	139%
<i>Waste</i>	359	375	16	4%
<i>Smart Infrastructure</i>	512	534	22	4%
<i>Corporate</i>	(52)	(66)	(14)	27%
(-) D&A, write-offs & provisions	(816)	(954)	(138)	17%
Ordinary EBIT	682	1,017	335	49%
(-) Net Financial Expenses	(90)	(139)	(49)	54%
(-) Associates & JV	2	(1)	(3)	(150%)
Ordinary EBT	594	877	283	48%
(-) Taxes	(174)	(221)	(47)	27%
(-) Net Results from disc. Operations	7	3	(4)	(57%)
(-) Minorities	(47)	(24)	23	(49%)
Group Net Ordinary Income	380	635	255	67%
+/- Special Items	21	24	3	14%
Group Net Income	401	659	258	64%

9M 2024

	9M'23*	9M'24	Δ vs 9M'23	Δ % vs 9M'23
Revenues	10,956	9,097	(1,859)	(17%)
(-) Opex	(9,599)	(7,293)	2,306	(24%)
EBITDA (reported)	1,357	1,804	447	33%
<i>Generation & Trading</i>	541	796	255	47%
<i>Market</i>	205	363	158	77%
<i>Waste</i>	278	305	27	10%
<i>Smart Infrastructure</i>	369	388	19	5%
<i>Corporate</i>	(36)	(48)	(12)	33%
(-) D&A, write-offs & provisions	(672)	(734)	(62)	9%
Ordinary EBIT	685	1,070	385	56%
(-) Net Financial Expenses	(103)	(95)	8	(-8%)
(-) Associates & JV	0	(1)	(1)	n.s.
Ordinary EBT	582	974	392	67%
(-) Taxes	(169)	(286)	(117)	69%
(-) Net Results from disc. Operations	3	0	(3)	(100%)
(-) Minorities	(14)	(23)	(-9)	64%
Group Net Ordinary Income	402	665	263	65%
+/- Special Items	23	48	25	109%
Group Net Income	425	713	288	68%

Notes: (*) Restated values in accordance with IFRS5
Q3 figures are related to the 9M ending 30 September 2024

Financial highlights: balance sheet

€M

	FY22*	FY23	9M 2024	Δ 9M'24 vs FY23
Tangible Assets	6,162	6,643	6,789	146
Intangible Assets	3,515	3,630	3,725	95
Shareholdings and Other Non-Current Financial Assets	82	83	87	4
Other Non-Current Assets/Liabilities	(296)	(188)	(47)	141
Deferred Tax Assets and Liabilities	363	464	556	92
Provisions for Risks, Charges and Liabilities for landfills	(729)	(828)	(799)	29
Employee Benefits	(248)	(237)	(224)	13
Net Fixed Capital	8,849	9,567	10,087	520
Net Working Capital	(308)	(246)	246	492
Other Current Assets/Liabilities	283	193	(233)	(426)
Current Tax Assets/Liabilities	(99)	(29)	(150)	(121)
Working Capital and Other Current Assets/Liabilities	(124)	(82)	(137)	(55)
Non-Current Assets/Liabilities held for sale	0	0	0	0
Total Capital Employed	8,725	9,485	9,950	465
Equity	4,467	4,802	5,939	1,137
Net Financial Position	4,258	4,683	4,011	(672)
Total Sources	8,725	9,485	9,950	465

Notes: (*) Restated values in accordance with IFRS5